Ord Community Water/Wastewater Systems

Proposed Compensation Plan

For FY 2013-2014

Presented to

Fort Ord Reuse Authority

Water Wastewater Oversight Committee

October 30, 2013

by
Marina Coast Water District



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Draft FY 2013-2014 Ord Community Service Area Compensation Plan Summary

<u>Introduction.</u> This summary provides an overview of the FY 2013-2014 Compensation Plan, outlining key assumptions used in developing this plan.

In, accordance with Article 7 of the Water Wastewater Facilities Agreement between Marina Coast Water District (MCWD) and Fort Ord Reuse Authority (FORA), the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Water Augmentation Project. On October 25, 2006, the MCWD Board adopted Ordinance No. 43 which also requires the cost centers to remain separated after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers – Marina Water, Marina Wastewater Collection, Ord Community Water and Ord Community Wastewater Collection. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the operating expenses ratio to allocate the shared expenses. The allocation rate for the proposed fiscal year has changed based on previous year (FY 2011-2012) audited expenditure figures.

The FORA Board adopts the Ord Community Compensation Plan by ordinance or resolution concurrent with MCWD Board adopting the Plan by resolution at a joint meeting of the FORA and MCWD Boards.

MCWD conducts a financial plan and rate study every five years to establish rates that provide sufficient and predictable revenues to adequately fund the maintenance and operations, and capital improvement/replacement of its water and sewer systems. The 2008 Study recommended rate increases for the Ord Community water and sewer rates of 7.8% for FY 2011/2012 and 2012/2013 however, a 4.9% rate increase was implemented in FY 2011/2012 and no rate increase was implemented for FY 2012/2013. This resulted in the deference of needed maintenance and capital improvement of both systems.

In September 2013, the District completed the current five-year financial plan and rate study which recommended rates for FY's 2013/2014 through 2017/2018. The 2013 Study includes recommendations to increase residential water rates 22.5% and wastewater rates 4.9% for FY 2013/2014 in order to meet operating and capital needs of the Ord Community systems. The increases are the result of not implementing previous years' recommended rate increases and implementation of professional recommendations from the 2013 Study.

The 2013 Study also recommended increases to the Capacity Charges for both the water and wastewater systems. The Study did not take into consideration the voluntary contributions from FORA. Upon completion of a formal means to collect the contributions from FORA, MCWD will apply the contribution as a credit to the calculated capacity charge to new customers who will then pay the net capacity charge.

Cost Centers:

- Ord Community Water
- Ord Community Wastewater Collection (Sewer)

Assumptions:

- Total Revenues:
 - Ord Community Water \$9.203 million
 - Operating Revenue \$5.935 million
 - Capacity Charges \$2.818 million
 - Capital Surcharge and Other Non-Operating \$0.213 million
 - Funding Source to be Obtained \$0.237 million
 - Ord Community Wastewater Collection \$3.141 million
 - Operating Revenue \$1.864 million
 - Capacity Charges \$1.138 million
 - Capital Surcharge and Other Non-Operating \$0.073 million
 - Funding Source to be Obtained \$0.066 million
- Total Expenses:
 - Ord Community Water \$7.159 million
 - Operating (including payments to Land Use Jurisdictions/FORA) \$5.147 million
 - CIP Projects and General CIP \$1.136 million
 - Debt Service (Principal Only) \$0.676 million
 - Capital Replacement Reserve Fund \$0.200 million
 - Ord Community Wastewater Collection \$2.437 million
 - Operating (including payments to Land Use Jurisdictions/FORA) \$1.349 million
 - CIP Projects and General CIP \$0.703 million
 - Debt Service (Principal Only) \$0.285 million
 - Capital Replacement Reserve Fund \$0.100 million

Ord Community Water Rates (monthly):

| | FY 2012-2013 | FY 2013-2014 |
|---------------------------------|--------------|--------------|
| Meter Service Charge | \$17.11 | \$28.96 |
| First Tier (0-8 hcf) | 2.33 | 2.22 |
| Second Tier (8-16 hcf) | 3.27 | 3.40 |
| Third Tier (16+ hcf) | 4.22 | 4.59 |
| Average Monthly bill (13 units) | \$52.10 | \$63.72 |
| Flat Rate Billing | 84.34 | 98.36 |

Ord Community Wastewater Collection Rates (monthly):

| | FY 2012-2013 | FY 2013-2014 |
|-----------------------|--------------|--------------|
| Monthly Flat Fee Bill | \$25.56 | \$26.49 |

Capacity Charge:

Capacity charges are one-time charges collected from new connections to the water and wastewater systems based on equivalent dwelling units (EDU).

- Ord Community Water Capacity Charge \$15,669* per EDU
- Ord Community Wastewater Collection Capacity Charge \$7,636 per EDU
- * Ord Community water capacity charge does not include voluntary contributions from FORA

Monthly Capital Surcharge*:

- Ord Community Water Monthly Capital Surcharge for NEW Customers (\$20.00 per EDU)
- Ord Community Wastewater Monthly Capital Surcharge for NEW Customers (\$5.00 per EDU)
- * Monthly Capital Surcharge applies to all new customers effective July 2005 through December 31, 2013.

Annual Capital Improvement Programs:

- Ord Community Water \$0.986 million
- Ord Community Wastewater Collection \$0.671 million

District Staffing:

The proposed plan reduces staff support from 36 to 34 positions.

- Support for a staff of 34 positions:
 - Administration 10
 - Operations & Maintenance 16
 - Laboratory 1
 - Conservation 1
 - Engineering 6

Annexation Efforts:

Initial correspondence from LAFCO to the District indicated that the Municipal Service Review (MSR) would be completed by year end 2012. MCWD has complied with all requests from LAFCO to complete the MSR and continues to coordinate with LAFCO staff regarding the Municipal Service Review (MSR). The District's intent is to use the final MSR as a starting point for discussions with jurisdictions and LAFCO regarding the potential Sphere of Influence modification and annexation of the Ord Community. A final MSR is planned for release by LAFCO late this year or early 2014. A Sphere of Influence application could begin immediately afterward.

ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2013 - 2014 Effective January 1, 2014

| Water Consumption Charge | Water | Consu | mption | Charge |
|--------------------------|-------|-------|--------|--------|
|--------------------------|-------|-------|--------|--------|

| 0 - 8 hcf | First Tier | 2.22 | per hcf |
|------------|--|-------|----------|
| 8 - 16 hcf | Second Tier | 3.40 | per hcf |
| 16+ hcf | Third Tier | 4.59 | per hcf |
| | Monthly Capital Surcharge ¹ | 20.00 | per EDU |
| | Flat Rate | 98.36 | per unit |

Monthly Minimum Water Charges

| <u>Size</u> | <u>Fee</u> | |
|--------------|------------|-----------|
| 5/8" or 3/4" | 28.96 | per month |
| 1" | 45.18 | per month |
| 1 1/2" | 72.21 | per month |
| 2" | 104.64 | per month |
| 3" | 180.37 | per month |
| 4" | 288.45 | per month |
| 6" | 558.75 | per month |
| 8" | 1,099.66 | per month |

Monthly Fire Service Charges

| <u>Size</u> | <u>Fee</u> | |
|-------------|------------|-----------|
| 1" | 1.69 | per month |
| 1 1/2" | 4.90 | per month |
| 2" | 10.44 | per month |
| 2 1/2" | 18.78 | per month |
| 3" | 30.34 | per month |
| 4" | 64.65 | per month |
| 6" | 187.79 | per month |
| 8" | 400.18 | per month |

Monthly Minimum Sewer Charges

| Monthly Wastewater Charge | 26.49 | per EDU |
|---------------------------|-------|---------|
| Monthly Capital Surcharge | 5.00 | per EDU |

Temporary Water Service

| Meter Deposit Fee | \$650.00 |
|-------------------------------------|-------------------------|
| Hydrant Meter Fee (Set/Remove Fee) | \$140.00 one time fee |
| Hydrant Meter Fee (Relocate Fee) | \$140.00 per occurrence |
| Minimum Monthly Service Charge | 87.33 per month |
| Estimated Water Consumption Deposit | \$1,100.00 minimum |

Repair, Replacement and Maintenance of Private Fire Hydrants (Monthly Charge)

| Single/Double Outlet, All Sizes | \$13.50 | per month |
|---------------------------------|---------|-----------|
|---------------------------------|---------|-----------|

Capacity Charges

| Water | \$15,669.00 per edu |
|-------|---------------------|
| Sewer | \$7,636.00 per edu |

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MARINA & ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2013 - 2014

Effective January 1, 2014

| General Manager | \$192.00 per hour |
|--|--|
| Deputy General Manager/District Engineer | \$128.00 per hour |
| Director of Administrative Services | \$94.00 per hour |
| Capital Projects Manager | \$81.00 per hour |
| Projects Manager | \$87.00 per hour |
| , · · · · · · · · · · · · · · · · · · · | · |
| Associate Engineer | \$77.00 per hour |
| Assistant Engineer | \$56.00 per hour |
| Engineering Administrative Assistant | \$52.00 per hour |
| Lab Supervisor | \$75.00 per hour |
| O&M Superintendent | \$91.00 per hour |
| O&M Supervisor | \$89.00 per hour |
| Operations & Maintenance System Operator 3 | \$74.00 per hour |
| Operations & Maintenance System Operator 2/Backflow Specialist | \$72.00 per hour |
| Operations & Maintenance System Operator 2 | \$66.00 per hour |
| Operations & Maintenance System Operator 1 | \$65.00 per hour |
| Conservation Specialist | \$54.00 per hour |
| ' | |
| | |
| | |
| Work Truck | \$20.00 per hour |
| Backhoe Tractor | \$30.00 per hour |
| Front Loader Tractor | \$58.00 per hour |
| Vactor Truck | \$30.00 per hour |
| Dump Truck | \$30.00 per hour |
| Ground Penetrating Radar Uit | \$10.00 per hour |
| CCTV Camera | \$65.00 per hour |
| 301 V Sumoru | 400.00 por flour |
| | |
| Photocopy Charges | \$0.20 per copy |
| | |
| | |
| | |
| <u>Size</u> | <u>Fee</u> |
| 5/8" or 3/4" | \$350.00 |
| 1" | \$400.00 |
| 1 1/2" | \$450.00 |
| 2" | \$700.00 |
| 3" or Larger | Actual direct and indirect cost to district. |
| | Advance payment to be based on estimated cost. |
| | |
| | |
| Preliminary Project Review Fee (large projects) | \$500.00 |
| Plan Review Fees: | |
| Existing Residential Modifications | \$200.00 per unit plus additional fees |
| Existing Commercial Modifications | \$400.00 per unit plus additional fees |
| Plan Review | \$500.00 per unit plus additional fees |
| Water/Sewer Permit Fee | \$30.00 each |
| Small Project Inspection Fee (single lot) | \$400.00 per unit |
| Large Project Inspection Fee (large projects) | |
| | \$500.00 per unit plus 3% of water & sewer construction cost |
| Building Modification/Addition Fee | \$200.00 per unit |
| Deposit for a Meter Relocation | \$200.00 deposit, plus actual costs |
| Mark and Locate Fee (USA Markings) | \$100.00 first mark and locate at no-charge, each additional for \$100 |
| Backflow/Cross Connection Control Fee | \$45.00 per device |
| Additional Backflow/Cross Connection Device | \$30.00 per device |

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Deposit for New Account

Meter Test Fee

\$35.00 per edu

\$15.00 for 3/4" meter, actual cost for 1" and larger

Ord Community Water System

SUMMARY

| | IIIIAKT | Actual FY 2010-2011 | Actual FY 2011-2012 | Adopted FY 2012-2013 | Estimated FY 2012-2013 | Proposed FY 2013-2014 | BUD vs BUD % | BUD vs EST % |
|-------|---|------------------------|---------------------------|-------------------------|---------------------------|--------------------------|-----------------|-----------------|
| | Number of water services | | | | | | | |
| | # Flat Rate Customers | 1,200 | , | , | 1,100 | 1,100 | | |
| | # Metered Customers | 2,808 | 2,808 | 2,908 | 2,813 | 2,813 | | |
| | Total Customers | 4,008 | 4,008 | 4,008 | 3,913 | 3,913 | | |
| | Annuai Water Usage (in AF) | | | | | | | |
| | Metered use | 1,650 | 1,650 | | 1,820 | 1,820 | | |
| | Unmetered use / Losses | 800 | 800 | 770 | 770 | 770 | 1 | |
| | Total Water Usage | 2,450 | 2,450 | 2,570 | 2,590 | 2,590 | | |
| | Monthly Service Charges | | | | | | | |
| | Flat Rate Billing | \$80.40 | | | \$84.34 | \$98,36 | | |
| | Metered Service Charge - 3/4" Meter | \$16.31 | \$16.31 | \$17.97 | \$17.11 | \$28.96 | | |
| | Monthly Quantity Rates | | | | | | | |
| | Tier 1 (0-8 hcf) | \$2.22 | \$2.22 | \$2.45 | \$2.30 | \$2.22 | | |
| | Tier 2 (8 - 16 hcf) | \$3.12 | | | \$3.27 | \$3.40 | | |
| | Tier 3 (16+ hcf) | \$4.02 | \$4.02 | \$4.43 | \$4.22 | \$4.59 | | |
| | Mothly Capital Surcharge (per EDU) | \$20.00 | \$20.00 | \$20.00 | \$20.00 | \$20.00 | | |
| | Annual Revenue Calculations | | | | | | | |
| | Flat Rate Accounts | 1,196,319 | 1,121,129 | 1,177,545 | 1,065,214 | 1,330,526 | 13.0% | 24.9% |
| | Metered Accounts | 3,059,444 | 3,196,497 | 3,021,466 | 3,148,649 | 3,422,361 | 13.3% | 8.7% |
| | Other Water Sales | 928,836 | 881,793 | 915,000 | 824,196 | 960,750 | 5.0% | 16.6% |
| | Fire System Charge | 0 | 0 | 0 | 0 | 64,514 | 0.0% | 0.0% |
| | Other Fees & Charges | 423,922 | 185,273 | 59,500 | 182,239 | 156,869 | 163.6% | -13.9% |
| Α | Total Operating Revenue | \$5,608,521 | \$5,384,692 | \$5,173,511 | \$5,220,298 | \$5,935,020 | 14.7% | 13.7% |
| В | Capacity Charges (Based on \$5,750 per EDU. Proposed rate = \$15,669 per EDU) | 351,099 | 472,476 | 50,000 | 23,949 | 2,817,500 | 5535.0% | 11664.6% |
| С | Capital Surcharge Revenue | 78,815 | | 80,000 | 82.299 | 86.089 | | 4.69 |
| D | Bond Revenue | 22,567 | 25,675 | 22,580 | 22,565 | 22,580 | | 0.19 |
| Ε | Grant Revenue | 783,326 | 1,185,312 | 0 | 11,680 | 0 | 0.0% | -100.0% |
| F | Non-operating Revenue (Including Interest Income) | 117,212 | 113,620 | 90.540 | 122,037 | 104,022 | \$U427389001L | -14.8% |
| G | Funding Source to be Obtained | | , | , | , | 237,500 | | |
| | TOTAL REVENUE (A through G) | \$6,961,540 | \$7,263,649 | \$5,416,631 | \$5,482,828 | \$9,202,711 | 69.9% | 67.8% |
| Н | Operating Expenditures | 4,136,536 | 4,044,983 | 4,543,060 | 4,381,021 | 4,800,656 | | 9.6% |
| Т | CIP Projects | 3,804,699 | | | 1,100,000 | 986,045 | | -10.4% |
| J | General Capital Outlay | 75,993 | 75,993 | 159,940 | 90,200 | 150,183 | -6.1% | 66.5% |
| K | Debt Service | 682,500 | 682,500 | 656,931 | 612,500 | 675,824 | 2.9% | 10.3% |
| L | Capital Replacement Reserve Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 0.0% | 0.0% |
| M | Payments to Land Use Jurisdictions/FORA | | economical de distriction | | ACCUPATION OF STREET | CONTRACTOR OF STREET | | |
| State | Reimb, to Land Use Agencies | 49,803 | 38,120 | 34,000 | 33,039 | 34,000 | | 2.9% |
| | FORA Admin/Liaison Fees | 25,000 | 25,000 | | 25,000 | 25,000 | | 0.09 |
| | Reimbursements to FORA | 197,252 | 116,752 | 250,000 | 230,016 | 250,000 | 0.0% | 8.7% |
| | Mmbrshp on FORA Bd. of Directors | 37,000 | | | 37,000 | 37,000 | 0.0% | 0.0% |
| | TOTAL EXPENDITURES (H through M) | \$9,208,783 | | \$6,517,181 | \$6,708,776 | \$7,158,708 | | 6.7% |
| | TRANSFER FROM/(TO) RESERVES | \$2,247,243 | | | \$1,225,948 | (\$2,044,003) | | |
| | NÉT REVENUE | \$0 | | | \$0 | \$0 | | |

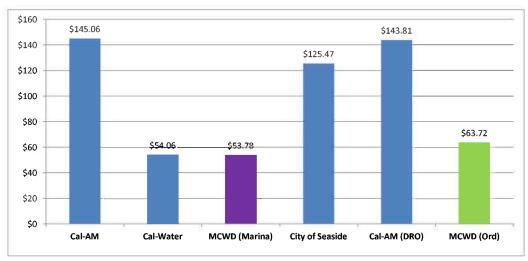
MONTHLY WATER RATES FOR REGION SURROUNDING THE ORD COMMUNITY

HCF = 100 cubic feet

| TYPE OF FEE | CAL-AM ¹ | California Water Service Company ² | Proposed MCWD City of Marina ³ | Seaside Mun. Water ² | City of Del Rey Oaks (Cal-Am) | Proposed MCWD Ord Community ³ | Median Rates |
|--|---------------------|---|---|------------------------------------|-------------------------------------|--|-----------------|
| Quantity Rate per 100 cu.ft. | | | | | | | |
| 1st tier | \$0.3096 | \$1.9298 | \$2.47 | \$3,67 | \$0,3096 | \$2.22 | \$2.07 |
| 2nd tier | \$0.6193 | \$2.0314 | \$2.83 | \$7.94 | \$0.6193 | \$3,40 | \$2,43 |
| 3rd tier | \$1.2385 | \$2.2752 | \$5.00 | \$12.87 | \$1.2385 | \$4,59 | \$3.43 |
| 4th tier | \$2.4771 | | | \$18.36 | \$2.4771 | | \$2.48 |
| 5th tier | \$2.9474 | | | \$25.18 | \$2.9474 | | \$2.95 |
| 6th tier | | | | \$32.86 | | | |
| Declinated for Addis- | 40 | 200 | 000 | 400 | 40 | 200 | F00 |
| Breakpoint for 1st tier | 40 | 600 | 800 | 400 | 40 | 800 | 500 |
| Breakpoint for 2nd tier | 80 | 1,100 | 1,600 | 1,000 | 80 | 1,600 | 1,050 |
| Breakpoint for 3rd tier | 120 | 1700+ | 1600+ | 2,000 | 120 | 1600+ | 1,600 |
| Breakpoint for 4th tier | 160 | | 1 | 3,000 | 160 | | |
| Breakpoint for 5th tier | 200 | | | 4,000 | 200 | | |
| J | | | | 4,000 + | | | |
| Meter Service Charge per month | | | | | | | |
| 3/4-inch | \$14.93 | \$24.79 | \$19.87 | \$24.54 | \$14,93 | \$28,96 | \$22.21 |
| Service Charge (hcf) | | 0.200 | | | | | \$0.20 |
| Service Charge (monthly) | 3 8100 | 1.547 | | | 2.5600 | | \$2.56 |
| Surcharges (%) | 11.1467 | 12.5 | | | 11.1467 | | \$11.15 |
| Surcharges | 3.71 | -1.163 | | | 3.71 | | \$3.71 |
| For Illustrative purposes only, monthly rates based on 13 hcf/month, or 0.358 acre feet/year | \$145.06 | \$54.06 | \$53.78 | \$125.47 | \$143.81 | \$63.72 | \$74.04 |

^{1.} Rates effective as of January 1, 2013.

MONTHLY WATER RATES FOR REGION SURROUNDING THE ORD COMMUNITY - 13 hcf



^{2.} Rates effective as of May 1, 2013.

^{3.} Proposed rates effective as of January 1, 2014.

| | | | | EXHIBIT W-3 |
|------------------------------|------------------|------------------|---|-------------|
| Entity | 2011 Consumption | 2012 Consumption | Fort Ord Reuse Plan Allocation (AFY) | % of |
| OMC | | | | |
| Nonresidential | 36 | 25 | | |
| Residential | 201 | 228 | | |
| Residential (e) | 410 | 377 | | |
| Irrigation | 39 | 39 | | |
| Subtotal | 686 | 669 | 1,577.0 (1) (4) | 42% |
| Construction Water - Army | 0 | 0 | | |
| сѕимв | | | | |
| Main Campus | 182 | 179 | | |
| CSUMB Housing (metered) | 244 | 212 | | |
| CSUMB Housing (e) | 0 | 0 | | |
| CSUMB Irrigation | 35 | 35 | | |
| CSUMB Irrigation (e) | 0 | 0 | | |
| Subtotal | 461 | 426 | 1,035.0 | 41% |
| UC MBEST | 2 | 4 | 230.0 | |
| County | 10 | 8 | 710.0 (7) | |
| County/State Parks | 0 | 0 | 45.0 | |
| Cty/Del Rey Oaks | 0 | 0 | 242.5 (6)(7) | |
| Cty/Monterey | 0 | 0 | 65.0 | |
| Cty/Marina (Sphere) | 0 | 0 | 10.0 | |
| Subtotal | 12 | 12 | 1,302.5 | 1% |
| | | | | |
| Seaside | | | | |
| Golf Course | 430 | 265 | | |
| MPUSD | 78 | 79 | | |
| Brostrom | 59 | 61 | 85.0 (4) | |
| Thorson | 69 | 67 | 120.0 (3) | |
| Seaside Highlands | 166 | 153 | | |
| Monterey Bay Land, LLC | 0 | 0 | 114.0 (5) | |
| Other | 5 | 7 | 693.0 (7) | |
| Subtotal | 806 | 632 | 1,012.0 (4) | 62% |
| Construction Water - Seaside | 1 | 0 | | |
| Marina | | | | |
| Preston/Abrams | 174 | 187 | | |
| Airport | 7 | 5 | | |
| Other | 78 | 65 | | |
| Subtotal | 258 | 257 | 1,325.0 (7) | 19% |
| Construction Water - Marina | 5 | 8 | | |
| Total | 2,230 | 2,004 | 6,251.5 | 32% |
| Assumed Line Loss | 118 (8) | 365 (8) | 348.5 (7) | |
| Total Extracted | 2348 | 2369 | | |
| Reserve | 4252 | 4231 | 0 (7) | |
| Total | 6600 | 6600 | 6,600 | |

Notes:

(e) indicates water use is estimated; meters are not installed.

Footnotes:

- (1) The 1996/1998 FORA Board Allocation Plan reflects 1410 afy that considers future conservation on the POM Annex. The OMC's current reservation of 1577 afy reflects the decrease of 38 afy and 114 afy (see footnote [4]) from the original 1729 afy. The FORA Board has not yet revised the allocation numbers to reflect this change.
- (3) The Sunbay/Thorson property was given its own allocation (120 afy) as part of the transfer of real estate from the US Army to the Southwest Sunbay Land Company.
- (4) Seaside's original allocation of 710 afy was augmented by 38 afy by agreement with the OMC and Brostrom, and by 114 afy under final terms of the land exchange agreement among the City of Seaside, Monterey Bay Land, LLC and the US Army.
- (5) 114 afy of Monterey Bay Land, LLC controlled potable water includes the proviso that the City of Seaside shall use no less than 39 afy of such water for affordable or workforce housing.
- (6) The FORA Board approved an additional 17.5 afy for Del Rey Oaks on 05/13/2005.
- (7) In January 2007, the FORA Board changed the 150 afy interim use loans to Marina, Seaside, Del Rey Oaks and Monterey County in October 1998 to add to their permanent allocations.
- (8) Line loss figures include water transferred from Ord to Marina system through the inter-tie. The transferred numbers are tracked in the SCADA system and will be repaid back to Ord from Marina over time.

MARINA COAST WATER DISTRICT ORD COMMUNITY WATER SYSTEM OPERATIONS PROPOSED BUDGET

| | Actual | Actual | Adopted Budget | Estimated | Proposed Budget | | |
|---------------------------|--------------------|----------------|----------------|-----------------|-----------------|------------|------------|
| | Ord Community | Ord Community | Ord Community | Ord Community | Ord Community | | |
| | Water Expenses | Water Expenses | Water Expenses | Water Expenses | Water Expenses | BUD vs BUD | BUD vs EST |
| | FY 2010-2011 | FY 2011-2012 | FY 2012-2013 | FY 2012-2013 | FY 2013-2014 | % CHANGE | % CHANGE |
| | | | | | | | |
| Administration/Management | **** | 44 | **** | ***** | **** | | |
| Personnel | \$621,526 | \$645,037 | \$692,801 | \$844,015 | \$850,090 | 22.7% | 0.7% |
| Expenses | \$533,849 | \$497,959 | \$696,100 | \$611,159 | \$688,959 | -1.0% | 12.7% |
| Insurance | \$54,712 | \$57,479 | \$62,000 | \$58,570 | \$60,945 | -1.7% | 4.1% |
| Legal | \$70,818 | \$60,681 | \$15,000 | \$97,659 | \$89,250 | 495.0% | -8.6% |
| Interest Expense | \$1,214,441 | \$1,143,740 | \$1,072,122 | \$1,083,684 | \$1,070,771 | -0.1% | -1.2% |
| subtotal | \$2,495,346 | \$2,404,896 | \$2,538,023 | \$2,695,087 | \$2,760,015 | 8.7% | 2.4% |
| Operations & Maintenance | | | | | | | |
| Personnel Personnel | \$665,258 | \$649,492 | \$796,995 | \$606,119 | \$742,645 | -6.8% | 22.5% |
| Maintenance Expenses | \$222,368 | \$117,424 | \$226,900 | | \$268,151 | 18.2% | 20.3% |
| Power Costs | \$431,469 | \$402,579 | \$539,450 | \$420,603 | \$573,100 | 6.2% | 36.3% |
| Annual Maintenance | \$61,067 | \$5,352 | \$50,000 | \$3,237 | \$28,050 | -43.9% | 766.5% |
| subtotal | \$1,380,162 | \$1,174,847 | \$1,613,345 | \$1,252,852 | \$1,611,946 | -0.1% | 28.7% |
| Subtotal | ψ1,000,10 <u>2</u> | Ψητί 1,017 | Ψ1,010,010 | ψ1,202,002 | \$1,011,010 | 0.170 | 20.170 |
| Laboratory | | | | | | | |
| Personnel | \$134,898 | \$91,122 | \$107,679 | \$99,852 | \$107,682 | 0.0% | 7.8% |
| Equipment/Expenses | \$29,522 | \$29,050 | \$49,961 | \$23,139 | \$50,858 | 1.8% | 119.8% |
| Lab Contract Services | \$17,633 | \$8,996 | \$37,800 | \$17,660 | \$37,200 | -1.6% | 110.6% |
| subtotal | \$182,053 | \$129,168 | \$195,440 | \$140,651 | \$195,740 | 0.2% | 39.2% |
| 2 | | | | | | | |
| Conservation | \$404.040 | #7C 0CC | #04.200 | ↑ 70.004 | #00.0F4 | 0.00/ | 40.00/ |
| Personnel | \$131,848 | \$76,266 | \$91,320 | \$78,964 | \$89,351 | -2.2% | 13.2% |
| Expenses | \$39,200 | \$33,925 | \$48,460 | \$32,554 | \$63,446 | 30.9% | 94.9% |
| subtotal | \$171,048 | \$110,191 | \$139,780 | \$111,518 | \$152,797 | 9.3% | 37.0% |
| Engineering | | | | | | | |
| Personnel | \$169,798 | \$350,568 | \$337,472 | \$352,999 | \$272,571 | -19.2% | -22.8% |
| Expenses | \$33,438 | \$4,374 | \$1,250 | \$90,672 | \$51,587 | 4027.0% | -43.1% |
| Outside Consultants | \$13,746 | \$87,811 | \$63,750 | \$62,297 | \$102,000 | 60.0% | 63.7% |
| subtotal | \$216,982 | \$442,753 | \$402,472 | \$505,968 | \$426,158 | 5.9% | -15.8% |
| | | | | | | | |
| Total Operating Expenses | \$4,445,591 | \$4,261,855 | \$4,889,060 | \$4,706,076 | \$5,146,656 | 5.3% | 9.4% |

Ord Community Wastewater System

MARINA COAST WATER DISTRICT ORD COMMUNITY WASTEWATER SYSTEM OPERATIONS SUMMARY

| | | Actual | Actual | Adopted | Estimated | Proposed | BUD vs BUD | BUD vs EST |
|---|--|--------------|--------------|--------------|--------------|--------------|------------|------------|
| | | FY 2010-2011 | FY 2011-2012 | FY 2012-2013 | FY 2012-2013 | FY 2013-2014 | % | % |
| | Catingstod # of CDI !!a | E E00 | E E00 | E E0E | E E71 | E 0.40 | | |
| | Estimated # of EDU's | 5,599 | 5,522 | 5,595 | 5,571 | 5,848 | | |
| | Flat Rate Billing per EDU | \$24.36 | \$25.56 | \$25.56 | \$25.56 | \$26.49 | | |
| - | I fact take bining per EDS | Ψ24.00 | Ψ20.00 | Ψ20.00 | Ψ20.00 | Ψ20170 | | |
| | Monthly Capital Surcharge (per EDU) | \$5.00 | \$5.00 | \$5.00 | \$5.00 | \$5.00 | | |
| | | | | | | | | |
| | Annual Revenue - Flat Rate Billing | 1,636,658 | 1,693,668 | 1,693,559 | 1,708,648 | 1,858,904 | 9.8% | 8.8% |
| | | | | | | | | |
| | | | | | | | | |
| | Other Fees & Charges | 15,075 | 12,790 | 5,000 | 25,669 | 5,531 | 10.6% | -78.5% |
| Α | Total Operating Revenue | 1,651,733 | 1,706,458 | 1,698,559 | 1,734,316 | 1,864,435 | 9.8% | 7.5% |
| | | | | | | | | |
| В | Capacity Fee (Based on \$2,150 per EDU. Proposed rate = \$7,636 per EDU) | 40,632 | 146,673 | 4,000 | 5,591 | 1,137,995 | 28349.9% | 20254.1% |
| С | Capital Surcharge Revenue | 18,370 | 18,630 | 18,000 | 18,712 | 19,370 | 7.6% | 3.5% |
| D | Bond Revenue | 8,561 | 9,431 | 8,550 | 8,552 | 8,550 | 0.0% | 0.0% |
| Е | Non-Operating Revenue (Including Interest Income) | 54,674 | 64,384 | 44,760 | 46,076 | 44,727 | -0.1% | -2.9% |
| F | New Funding Source to be Obtained | 0 | 0 | 0 | 0 | 66,500 | 0.0% | 0.0% |
| | TOTAL REVENUE (A through E) | \$1,773,970 | \$1,945,576 | \$1,773,869 | \$1,813,247 | \$3,141,577 | 77.1% | 73.3% |
| | | | | | | | | |
| G | Operating Expenditures | 1,090,808 | 1,190,053 | 1,141,673 | 1,198,632 | 1,334,850 | 16.9% | 11.4% |
| Н | CIP Projects | 351,564 | 35,229 | 659,135 | 245,534 | | 1.8% | 0.0% |
| | General Capital Outlay | 13,715 | | 27,555 | 14,715 | | 14,4% | 114.2% |
| _ | Debt Service (principal) | 277,700 | | | 265,300 | | 4.6% | 7.6% |
| K | Capital Replacement Reserve Fund | 100,000 | | | 100,000 | | 0.0% | 0.0% |
| L | Reimb. To Land Use Agencies | 11,936 | | | 9,551 | 14,300 | 19.2% | 49.7% |
| | TOTAL EXPENDITURES (G through L) | | | | \$1,833,732 | | | 32.9% |
| | Transfer From/(To) Reserves | \$71,753 | (\$355,493) | | \$20,485 | (\$704,177) | | |
| | BALANCE | \$0 | \$0 | \$0 | \$0 | \$0 | | le . |

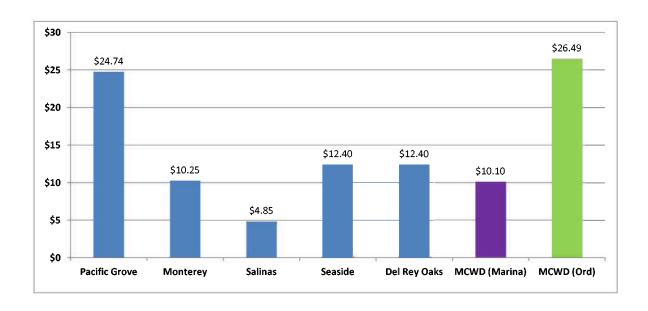
MONTHLY WASTEWATER COLLECTION RATES FOR REGION SURROUNDING THE ORD COMMUNITY

Revised March 12, 2012

| SERVICE DESCRIPTION | City of Pacific Grove ¹ | City of Monterey ² | City of Salinas ² | SCSD City of Seaside ² | SCSD City of Del Rey Oaks ² | Proposed MCWD City of Marina ³ | Proposed MCWD Ord Community ³ |
|---|---------------------------------------|----------------------------------|---------------------------------|---|--|--|--|
| Residential - per Living Unit | \$24.74 | \$10.25 | \$4.85 | \$12.40 | \$12.40 | \$10.10 | \$26.49 |
| Business - 15 employees | \$33.74 | \$15.79 | \$7.50 | \$19.14 | \$19.14 | \$15.15 | \$39.74 |
| Church - over 100 members | \$33.74 | \$15,79 | \$9.70 | \$19.14 | \$19,14 | \$10,10 | \$26.49 |
| Laundromat - each washing machine | \$13.58 | \$6.87 | \$3.26 | \$8.33 | \$8.33 | \$6.06 | \$15.89 |
| General Hospital - each bed | \$37.97 | | \$8.21 | \$20.99 | \$20.99 | \$8.08 | \$21.19 |
| Motel/hotel - each room | \$10.29 | \$4.41 | \$2.10 | \$5.38 | \$5.38 | \$2.53 | \$6.62 |
| Restaurant - each seat | \$4.67 | \$1.13 | \$0.54 | \$1.38 | \$1.38 | \$0.71 | \$1.85 |
| High School/University - each student/faculty | \$0.35 | \$0.21 | \$0.10 | \$0.26 | \$0.26 | \$0.71 | \$1.85 |
| Supermarket - 30 Employees | \$167.46 | \$43.26 | \$20.45 | \$52.29 | \$52.29 | \$30.30 | \$79.47 |

¹Rate is 173% of MRWPCA rate

³Rate is proposed for FY 2013/2014



MCWD (Ord) rate will decrease as rate base increases. Current rate base must support operating costs and debt service on system.

²Rate is for FY 2013/2014 published by MRWPCA

MARINA COAST WATER DISTRICT ORD COMMUNITY WASTEWATER SYSTEM OPERATIONS PROPOSED BUDGETS

| | Actual Ord Community Wastewater Expenses FY 2010-2011 | Actual Ord Community Wastewater Expenses FY 2011-2012 | Adopted Budget Ord Community Wastewater Expenses FY 2012-2013 | Estimated Ord Community Wastewater Expenses FY 2012-2013 | Proposed Budget Ord Community Wastewater Expenses FY 2013-2014 | BUD vs BUD % CHANGE | BUD vs EST % CHANGE |
|---------------------------|---|---|---|--|--|------------------------|------------------------|
| | | | | | | | |
| Administration/Management | | | | | | | |
| Personnel | \$160,948 | \$132,377 | \$152,424 | \$184,573 | \$183,353 | 20.3% | -0.7% |
| Expenses | \$66,664 | \$43,206 | \$89,030 | \$77,403 | \$93,034 | 4.5% | 20.2% |
| Insurance | \$13,736 | \$12,377 | \$13,640 | \$12,521 | \$13,145 | -3.6% | 5.0% |
| Legal | \$16,865 | \$13,264 | \$3,300 | \$17,608 | \$19,250 | 483.3% | 9.3% |
| Interest Expense | \$331,321 | \$458,249 | \$395,300 | \$440,550 | \$431,908 | 9.3% | -2.0% |
| subtotal | \$589,534 | \$659,473 | \$653,694 | \$732,655 | \$740,690 | 13.3% | 1.1% |
| Operations & Maintenance | | | | | | | |
| Personnel | \$198,580 | \$254,542 | \$227,588 | \$254,328 | \$312,692 | 37.4% | 22.9% |
| Maintenance Expenses | \$93,134 | \$44,139 | \$109,510 | \$80,171 | \$139,102 | 27.0% | 73.5% |
| Power Costs | \$50,056 | \$46,528 | \$52,825 | \$45,727 | \$58,700 | 11.1% | 28.4% |
| Annual Maintenance | \$809 | \$9,068 | \$15,000 | \$2,237 | \$6,050 | -59.7% | 170.5% |
| subtotal | \$342,579 | \$354,277 | \$404,923 | \$382,463 | \$516,544 | 27.6% | 35.1% |
| Engineering Department | | | | | | | |
| Personnel | \$159,077 | \$95,222 | \$76,931 | \$78,345 | \$58,790 | -23.6% | -25.0% |
| Expenses | \$994 | \$1,999 | \$275 | \$1,145 | \$11,126 | 3945.8% | 871.7% |
| Outside Consultants | \$10,560 | \$54,669 | \$17,850 | \$13,575 | \$22,000 | 23.2% | 62.1% |
| subtotal | \$170,631 | \$151,890 | \$95,056 | \$93,065 | \$91,916 | -3.3% | -1.2% |
| TOTAL | \$1,102,744 | \$1,165,640 | \$1,153,673 | \$1,208,183 | \$1,349,150 | 16.9% | 11.7% |

Ord Community Capital Improvement Projects

MARINA COAST WATER DISTRICT ORD COMMUNITY WATER AND WASTEWATER SYSTEMS CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2013-2014

| Project No. | Project Name | | | Amount |
|-------------|--|---------------------|--------------|---------------------|
| WD-0203 | MCWD Fort Ord Office Landscape Project | | | \$12,710 |
| | | Ord Community Water | \$10,455 | |
| | | Ord Community Sewer | \$2,255 | |
| WD-0115 | SCADA System Improvements - Phase I | | | \$82,350 |
| | | Ord Community Water | \$67,500 | |
| | | Ord Community Sewer | \$14,850 | |
| WD-0202 | IOP Building (BLM) | | | \$553,600 |
| | | Ord Community Water | \$432,500 | |
| | | Ord Community Sewer | \$121,100 | |
| GW-0212 | Potable Water Tank Compliance Project | | | \$64,890 |
| | , , | Ord Community Water | \$64,890 | |
| GW-0112 | A1 & A2 Zone Tanks & B/C Booster Station @ CS | UMB | | \$198,900 |
| | | Ord Community Water | \$198,900 | . , |
| OW-0223 | Well 30 Pump Replacement | | | \$210,000 |
| | | Ord Community Water | \$210,000 | . , |
| OW-0201 | Gigling Transmission from D Booster to JM Blvd | | | \$1,800 |
| | 5 | Ord Community Water | \$1,800 | , ,, , , , , |
| OS-0150 | East Garrison Lift Station Improvements | | | \$101,000 |
| | | Ord Community Sewer | \$101,000 | * |
| OS-0200 | Clark Lift Station Improvement | | | \$403,975 |
| | | Ord Community Sewer | \$403,975 | ¥ .55,515 |
| OS-0150 | Imjin LS & Force Main Improvements - Phase I | | | \$28,000 |
| | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Ord Community Sewer | \$28,000 | |
| | | | TOTALS | \$ <u>1,657,225</u> |
| | | Ord Comn | nunity Water | \$986,045 |
| | | l l | nunity Sewer | \$671,180 |
| | | | TOTALS | <u>\$1,657,225</u> |

Project: MCWD Fort Ord Office Landscape Project

Project No: WD-0203

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

Project Description

This project is for completing the installation of landscaping at MCWDs' Fort Ord Office located at 2840 4th Avenue in Marina, CA. the project scope includes installing a "water-wise" irrigation system and the planting of native plant species and other low water use plants.

Project Justification

A landscape installed as a demonstration "garden", which will be open to the general public, will enhance the public's understanding of the District's landscape and conservation ordinances.

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|--------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | i i | | | | | | | 0 |
| Internal Services | 16 | | | | | | | 0 |
| Construction | | | | | | | | |
| External Services | | 11,500 | | | | | | 11,500 |
| Internal Services | | 9,000 | | | | | | 9,000 |
| Property / Easement Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | 17 | | | | | | | |
| Estimated Cost By Fiscal Year | 0 | 20,500 | 0 | 0 | 0 | 0 | 0 | 20,500 |

| Project Funding / Cost Centers | G L Code | % Cost Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|--------------------------------|-----------------------|------------------|-------------|----------|----------|----------|----------|----------|-----------|--------|
| 01 - Marina Water | 01-00-160-402 | 31% | 0 | 6,355 | 0 | 0 | 0 | 0 | 0 | 6,355 |
| 02 - Marina Sewer | 02-00-160-402 | 7% | 0 | 1,435 | 0 | 0 | 0 | 0 | 0 | 1,435 |
| 03 - Ft Ord Water | 03-00-160-402 | 51% | 0 | 10,455 | 0 | 0 | 0 | 0 | 0 | 10,455 |
| 04 - Ft Ord Sewer | 04-00-160-402 | 11% | 0 | 2,255 | 0 | 0 | 0 | 0 | 0 | 2,255 |
| | | | | | | | | | | 0 |
| | unding By Fiscal Year | | 0 | 20,500 | 0 | 0 | 0 | 0 | 0 | 20,500 |

Project: SCADA System Improvements - Phase I

Project No: WD-0115

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

Project Description

This project is for improving the Supervisory, Control, and Data Acquisition (SCADA) facilities. MCWD has more than 40 (current) remote water and sewer infrastructure sites that need SCADA improvement. The current phase of the project will result in functional and expandable SCADA "hubs" that will transmit signals to MCWD"s O&M control room while the future phases will up-grade the remote sites.

Project Justification

This project is needed to increase the reliability of the SCADA facilities. A well-functioning SCADA system is fundamental to efficient operation of water and wastewater systems and reliable SCADA facilities reduce risk because problems with remote infrastructure can be identified, communicated and/or prevented prior to failure.

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|-----------|
| Cost Category / Phasing | | | | | | \ | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | 1 | | | | | | | 0 |
| Construction | | | | | | | | |
| External Services | 954,890 | 125,000 | 127,500 | 130,050 | 132,651 | | | 1,470,091 |
| Internal Services | | 10,000 | 10,200 | 10,404 | 10,612 | | | 41,216 |
| Property / Easement Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 954,890 | 135,000 | 137,700 | 140,454 | 143,263 | 0 | 0 | 1,511,307 |

| Project Funding / Cost Centers | G L Code | % Cost Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|--------------------------------|------------------------|------------------|-------------|----------|----------|----------|----------|----------|-----------|-----------|
| 01 - Marina Water | 01-00-160-402 | 30% | 286,467 | 40,500 | 41,310 | 42,136 | 42,979 | 0 | 0 | 453,392 |
| 02 - Marina Sewer | 02-00-160-402 | 9% | 85,940 | 12,150 | 12,393 | 12,641 | 12,894 | 0 | 0 | 136,018 |
| 03 - Ft Ord Water | 03-00-160-402 | 50% | 477,445 | 67,500 | 68,850 | 70,227 | 71,632 | 0 | 0 | 755,654 |
| 04 - Ft Ord Sewer | 04-00-160-402 | 11% | 105,038 | 14,850 | 15,147 | 15,450 | 15,759 | 0 | 0 | 166,244 |
| | | | | | | | | | | 0 |
| | Funding By Fiscal Year | | 954,890 | 135,000 | 137,700 | 140,454 | 143,263 | 0 | 0 | 1,511,307 |

Project: IOP Building E (BLM)

Project Number: WD-0202

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

Project Description

Construction of a building at the Imjin Office Park to house the BLM Regional Offices.

The project cost will be recouped via a long term lease with the Government.

Project Justification

This project takes advantage of property owned by the District intended for future use beyond the lease term.

The majority of this project will be financed and the expenses will be recouped via lease revenue.

The BLM would like to occupy the building as soon as it becomes available.

| PROJECT COSTS: | | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|----------|-------------|----------|-----------|----------|----------|----------|-----------|-----------|
| Cost Category / Phasing | | Ű | | | | | | | |
| Planning | | | | | | | | | |
| External Services | | 75,000 | | | | | | | 75,000 |
| Internal Services | | 10,000 | | | | | | | 10,000 |
| Design | | | | | | | | | |
| External Services | | Ã | 300,000 | 150,000 | | | | | 450,000 |
| Internal Services | | | 70,000 | 20,000 | | | | | 90,000 |
| Construction | | | | | | | | | |
| External Services | | 10 | 475,000 | 2,000,000 | | | | i i | 2,475,000 |
| Internal Services | | | 20,000 | 80,000 | | | | | 100,000 |
| Property Easement / Acquisitions | | - 1 | | | | | | | 0 |
| | | | | | | | | | 0 |
| Other Project Costs | | Ï | | | | | | | 0 |
| | | Ĵ | | | į į | | | i i | 0 |
| Estimated Cost By Fis | cal Year | 85,000 | 865,000 | 2,250,000 | 0 | 0 | 0 | 0 | 3,200,000 |

| | | | % Cost | " | | | | | | | |
|---------------------------|--------|---------------|---------------|-------------|----------|-----------|----------|----------|----------|-----------|-----------|
| Project Funding / Cost Ce | enters | G L CODE | Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
| 01 - Marina Water | | 01-00-163-050 | 28% | 23,800 | 242,200 | 630,000 | 0 | 0 | 0 | 0 | 896,000 |
| 02 - Marina Sewer | | 02-00-163-050 | 8% | 6,800 | 69,200 | 180,000 | 0 | 0 | 0 | 0 | 256,000 |
| 03 - Ft Ord Water | | 03-00-163-050 | 50% | 42,500 | 432,500 | 1,125,000 | 0 | 0 | 0 | 0 | 1,600,000 |
| 04 - Ft Ord Sewer | | 04-00-163-050 | 14% | 11,900 | 121,100 | 315,000 | 0 | 0 | 0 | 0 | 448,000 |
| | | | | | | | | | | | |
| | | Funding B | y Fiscal Year | 85,000 | 865,000 | 2,250,000 | 0 | 0 | 0 | 0 | 3,200,000 |

Project: Potable Water Tank Compliance Project

Project No: GW-0212

Cost Center: Marina Water; Ord Community Water

Project Description

All of MCWD's potable water tanks/reservoirs will be inspected, cleaned, and maintained within FY 13/14. The inspection will be conducted by a diver and cleaned with a vacuum operation such that the tanks will not require draining.

Project Justification

CA DPH requires this activity based on their December, 2012 report reviewing MCWD's permitted potable water system.

| PROJECT COSTS: | | | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-----------------------|---------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | , | , | | , | | |
| Planning | | | 4 | | | | | * | | 0 |
| External Services | | | 1 | | | | | | i i | 0 |
| Internal Services | | | | | | | : | | | |
| Design | | | - | | | | | - | | |
| External Services | | | * | | | | | | | 0 |
| Internal Services | | | ** | 10,000 | | | | | | 10,000 |
| Construction | | | 37. | , | | | | | | , |
| External Services | | | 10 | 85,000 | | | | 108,243 | | 193,243 |
| Internal Services | | | | 8,000 | | | | | | 8,000 |
| Property / Easement Acquisitions | | | | | | | | | | 0 |
| | | | | | | | | | | |
| Other Project Costs | | | | | | | | | | 0 |
| | | | | | | | | | | |
| | Estimated Cost B | y Fiscal Year | 0 | 103,000 | 0 | 0 | 0 | 108,243 | 0 | 211,243 |
| | | | | | , | | * | | | |
| Project Funding / Cost Centers | 7 | % Cost | 10 | | | | | 0 | | |
| Troject runding / cost centers | G L Code | Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
| 01 - Marina Water 🕒 | | 37% | | 38,110 | 0 | 0 | 0 | 40,050 | 0 | 78,160 |
| 03 - Ft Ord Water | | 63% | | 64,890 | 0 | 0 | 0 | 68,193 | 0 | 133,083 |
| | | | | | | | , | | | |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| F | unding By Fiscal Year | | 0 | 103,000 | 0 | 0 | 0 | 108,243 | 0 | 211,243 |

Project: A1 & A2 Zone Tanks & B/C Booster Station

Project Number: GW-0112

Cost Center: Ord Community Water; Marina Water

Project Description

Two A-Zone storage tanks with a total usable storage capacity of 5.2 Million Gallons, B-Zone and C-Zone Booster Pump Station, and associated piping and facilities.

The project location is currently being negotiatied with CSUMB at the time of preparing this document. At least one Tank will be placed at or near CSUMB main campus.

Project Justification

The District has minimal "A" Zone storage capacity. The A1/A2 Zone Tanks are to provide operational, fire, and emergency water storage for Zone A in the Ord Community and Central Marina
The B and C booster pumps will pump water from Zone A to Zones B and C. The facilities currently serving these functions are over sixty years old and are
approaching the end of their useful life.

| PROJECT COSTS: 1 | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|--|-------------|----------|-----------|-----------|----------|-------------|-----------|------------|
| Cost Category / Phasing ₂ | 3 | , | , | | | , , , , , , | | |
| Planning | | | | | | | | |
| External Services | 131,000 | 123,924 | 82,616 | | | 77,050 | | 414,590 |
| Internal Services | 1 | 26,940 | 8,980 | | | 13,400 | | 49,320 |
| Design | | | | | | | | |
| External Services | | 75,250 | 107,500 | 32,250 | | 25,000 | | 240,000 |
| Internal Services | | 89,600 | 85,120 | 71,680 | | 91,000 | | 337,400 |
| Construction | | | | | | | | |
| External Services | | | 3,205,563 | 3,071,391 | | 3,072,699 | | 9,349,652 |
| Internal Services | | | 120,680 | 120,802 | | 114,000 | | 355,482 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| Property rights have been paid for through a settelment agreement with | CSUMB | | | | | 41 | | |
| Other Project Costs | | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 131,000 | 315,714 | 3,610,459 | 3,296,123 | 0 | 3,393,149 | 0 | 10,746,444 |

| Project Funding / Cost Centers | G L CODE | % Cost | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|--------------------------------|---------------|---------------|-------------|----------|-----------|-----------|----------|-----------|-----------|------------|
| 01 - Marina Water | 01-00-160-327 | 37% | 48,470 | 116,814 | 1,335,870 | 1,219,565 | 0 | 1,255,465 | 0 | 3,976,184 |
| 03 - Ft Ord Water | 03-00-160-327 | 63% | 82,530 | 198,900 | 2,274,589 | 2,076,557 | 0 | 2,137,684 | 0 | 6,770,260 |
| | | | | | | | | _ | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | Funding B | y Fiscal Year | 131,000 | 315,714 | 3,610,459 | 3,296,123 | 0 | 3,393,149 | 0 | 10,746,444 |

¹ Budget Estimates are based on a specific project site location at the N/W corner of Intergarrison Rd & Sixth Avenue, additional Site Preparation, Environmental Studies & Piping costs maybe incurred if a different site is selected. In addition, it's assumed that the tank construction material will be Steel, a prestressed concrete tank will entail a 33% increase in the initial capital costs

Project: Well 30 Pump Replacement

Project No: OW-0223

Cost Center Ord Community Water

Project Description

Replacement of Well 30 pump, casing, and shaft assembly and the installation of a transducer to monitor water levels.

Project Justification

The Well 30 Pump and casing have reached the end of their useful life and require replacement.

O & M staff removed the pump and casing after abnormal vibrations were encountered.

Once extracted it was determined the assembly was no longer operating properly and would require replacement. This work is required to get the well back online.

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | j. | | | | | | | |
| External Services | | | | | | Ĭ | ĺ | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | į. | | | Į. | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Construction | | | | | | | | |
| External Services | | 200,000 | , | | | | | 200,000 |
| Internal Services | j. | 10,000 | | | | | | 10,000 |
| Property / Easement Acquisitions | | | | | | | | |
| | | | | | | | | 0 |
| Other Project Costs | | | | | | Į. | | |
| | | | | | | , | | 0 |
| Estimated Cost By Fiscal Year | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 | 210,000 |

| Project Funding / Cost Centers | | % Cost | | | | | | | | |
|--------------------------------|-----------------------|--------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Troject randing / cost centers | G L Code | Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
| 01 - Marina Water 🚇 | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | О |
| 03 - Fort Ord Water - | | 100% | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 | 210,000 |
| | | | | | | | | | | |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| F | unding By Fiscal Year | | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 | 210,000 |

Project: Gigling Transmission from D Booster to JM Blvd

Project No: OW-0201

Cost Center Ord Community Water

Project Description

This project entails the construction of approximately 1,800-LF of 12-inch PVC potable water pipeline to repalce an existing 12-inch AC pipeline installed by the

Army. The section of pipeline being installed will be within the Gigling Road alignment from the D-BPS and extending to the west of the General Jim

Moore Boulevard intersection.

Project Justification

This project was originally identified in the Ord Community Water Distribution Master Plan (2004, RBF). Staff identified the need to increase the scope of the project based on the existing condition and installation failings of the facility. The condition and installation failings were discovered in 2011 through a significant water outage event. Staff has re-estimated the cost of this CIP based on the new scope (thus the Source of the project is now Internal).

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | 5 | | 1 | | | | į. | |
| External Services | | | | | | | | 0 |
| Internal Services | | 1,800 | | | | | | 1,800 |
| Design | 3 | | | | | Ī | | |
| External Services | | | 107,100 | | | | | 107,100 |
| Internal Services | 2 | | | | | | | 0 |
| Construction | 1.0 | | | | | | | |
| External Services | | | 321,300 | | | | | 321,300 |
| Internal Services | | | 10,800 | | | | į. | 10,800 |
| Property / Easement Acquisitions | | | | | | | | |
| 45 241 | , | | | | | | | 0 |
| Other Project Costs | | | | | | Į | Ì | |
| | | | | | | | | 0 |
| Estimated Cost By Fiscal Year | 0 | 1,800 | 439,200 | 0 | 0 | 0 | 0 | 441,000 |

| Project Funding / Cost Centers | G L Code | % Cost Splits | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|--------------------------------|-----------------------|------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water - | | 0% | 0 | 0 | 0 | 0 | 0 | 0 | 0 | o |
| 03 - Fort Ord Water - | | 100% | O | 1,800 | 439,200 | 0 | 0 | 0 | 0 | 441,000 |
| 1 | | | | | | | | | | |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| F | unding By Fiscal Year | 1 | 0 | 1,800 | 439,200 | 0 | 0 | 0 | 0 | 441,000 |

Project: East Garrison Lift Station Improvements

Project Number: OS-0150

Cost Center: Ord Community Sewer

Project Description

This project is for the East Garrison sanitary sewer lift station. The second phase of the project will consist of performing certain upgrades when East Garrison Development reaches 950 units occupancy.

Project Justification

This first phase of the project included underground work, SCADA system, new pumps and site preparation; the remaining work rolled over from FY12-13 budget includes installing a Generator Set and possibly an Odor Control System, the requested funds for FY 13-14 were authorized expendures from the FY 12-13

The following phase will include the installtion of another wetwell, a new MCC and additional pumps, the need for these upgrades is based on the pace of the development in EG.

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | | | | | | | | |
| Planning | | | | | | | | |
| External Services | 11,224 | | | | | | | 11,224 |
| Internal Services | 1,600 | | | | | | | 1,600 |
| Design | | | | | | | | |
| External Services | 113,000 | | | | | 21,649 | | 134,649 |
| Internal Services | | 1,500 | | | | 9,000 | | 10,500 |
| Construction | | | | | | | | |
| External Services | 443,796 | 95,000 | | | | 216,486 | | 755,282 |
| Internal Services | 19,000 | 4,500 | | | | 12,000 | | 35,500 |
| Property Easement / Acquisitions | - | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 588,620 | 101,000 | 0 | 0 | 0 | 259,135 | 0 | 948,755 |

| Project Funding / Cost Centers | G L CODE | % Cost | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 7/18 | OUT YEARS | Total |
|--------------------------------|---------------|---------------|-------------|----------|----------|----------|----------|---------|-----------|---------|
| 04 - Fort Ord Sewer | 04-00-160-025 | 100% | 588,620 | 101,000 | 0 | 0 | 0 | 259,135 | 0 | 948,755 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| | Funding B | y Fiscal Year | 588,620 | 101,000 | 0 | 0 | 0 | 259,135 | 0 | 948,755 |

Project: Clark Lift Station Improvement

Project Number: OS-0200

Cost Center: Ord Community Sewer

Project Description

This project is for replacing the current sanitary sewer lift station with an improved lift station. The project scope includes an up-graded concrete below-grade we-well, a dual submersible pump, and a valve vault. A back-up generator is also included in the scope. The project is located at the intersection of Brostrom and Clark Court in the Former Fort Ord portion on eastern Marina.

Project Justification

This project is needed because the existing lift station is beyond its useful life. The lift station is costly to maintain and operate; replacement will result in lower operational expense.

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 7/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|---------|-----------|---------|
| Cost Category / Phasing | ĺ | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | | | | | | | | |
| External Services | 12,770 | 10,956 | | | | | | 23,726 |
| Internal Services | 1,840 | 10,000 | | | | | | 11,840 |
| Construction | | | | | | | | |
| External Services | | 375,019 | | | | | | 375,019 |
| Internal Services | | 8,000 | | | | | | 8,000 |
| Property Easement / Acquisitions | | | | | | | | 0 |
| | | | | | | | | |
| Other Project Costs | | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 14,610 | 403,975 | 0 | 0 | 0 | 0 | 0 | 418,585 |

| Project Funding / Cost Centers | G L CODE | % Cost | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 7/18 | OUT YEARS | Total |
|--------------------------------|----------|--------|-------------|----------|----------|----------|----------|---------|-----------|---------|
| 04 - Fort Ord Sewer | | 100% | 14,610 | 403,975 | 0 | 0 | 0 | 0 | 0 | 418,585 |
| | | | | | | | | | | 0 |
| | | | | | | | | | | |
| | | | | | | | | | | 0 |
| | | | | | | | | | | 0 |
| Funding By Fiscal Year | | | 14,610 | 403,975 | 0 | 0 | 0 | 0 | 0 | 418,585 |

Project: Imjin LS & Force Main Improvements - Phase I

Project Number: OS-0205

Cost Center: Ord Community Sewer

Project Description

The first phase of this project includes constructing another wetwell, installing two pumps with all accessories and appurtenances.

Project Justification:

The exisitng lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

| PROJECT COSTS: | Prior Years | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | OUT YEARS | Total |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing | ĺ | | | | | | | |
| Planning | | | | | | | | |
| External Services | | | | | | | | 0 |
| Internal Services | | | | | | | | 0 |
| Design | 7 | | | | | | | |
| External Services | | 20,000 | | | | | | 20,000 |
| Internal Services | | 8,000 | | | | T- | | 8,000 |
| Construction | | | | | | | | |
| External Services | 7 | | 490,000 | | | | | 490,000 |
| Internal Services | | | 40,000 | | | | | 40,000 |
| Property Easement / Acquisitions | 7 | | | | | T- | | 0 |
| | | | | | | | | |
| Other Project Costs | 7 | | | | | | | 0 |
| | | | | | | | | |
| Estimated Cost By Fiscal Year | 0 | 28,000 | 530,000 | 0 | 0 | 0 | 0 | 558,000 |

| Project Funding / Cost Centers | G L CODE | % Cost | Prior Years | FY 12/13 | FY 13/14 | FY 14/15 | FY 15/16 | FY 16/17 | OUT YEARS | Total |
|--------------------------------|----------|--------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| 02 - Marina Sewer | | | | | | | | | | 0 |
| 04 - Fort Ord Sewer | | 100% | Ì | 28,000 | 530,000 | 0 | 0 | 0 | 0 | 558,000 |
| | | | Ì | | | | | | | 0 |
| | | | Ì | | | | | | | 0 |
| | | | i | | | | | | | 0 |
| Funding By Fiscal Year | | | 0 | 28,000 | 530,000 | 0 | 0 | 0 | 0 | 558,000 |

Ord Community Reserves

MARINA COAST WATER DISTRICT ORD COMMUNITY RESERVE DETAIL PROJECTED AS OF JUNE 30, 2013

| | | Ord Water | Ord Sewer | TOTALS |
|---|--|-------------|-----------|-------------|
| | <u>Description</u> | | | |
| | Debt Reserve Fund (2006 Bond)* | 1,664,919 | 649,091 | 2,314,010 |
| | Debt Reserve Fund (2010 Bond)* | 433,245 | 101,940 | 535,185 |
| | IOP CD Account* | 1,689,201 | 397,459 | 2,086,660 |
| | Sub-total Sub-total | 3,787,365 | 1,148,490 | 4,935,855 |
| | Capital Reserves | | | |
| | Bond Series 2006 Construction Funds** | - | 680,456 | 680,456 |
| | Capacity Charge/Capital Surcharge** | 1,136,069 | 25,053 | 1,161,122 |
| | Capital Replacement** | 1,216,335 | 608,167 | 1,824,502 |
| | Sub-total | 2,352,404 | 1,313,677 | 3,666,081 |
| | General Operating Reserve (#) | 675,958 | 1,046,736 | 1,722,694 |
| | Total Projected Reserve as of 06-30-2013 | 6,815,727 | 3,508,903 | 10,324,630 |
| | FY 2013-2014 Operating Reserve | | | |
| | Beginning operating reserve | 675,958 | 1,046,736 | 1,722,694 |
| Α | Proposed transfers to operations | (111,041) | - | (111,041) |
| | Due to/(Due From) Interfund Transfers | 290,000 | (522,815) | (232,815) |
| В | Proposed transfers from operations | | 151,492 | 151,492 |
| | Projected Ending Balance @ 06-30-2014 | 854,917 | 675,413 | 1,530,330 |
| | 6 mths avg operating expenses required by Board*** | 2,573,328 | 674,575 | 3,247,903 |
| | Projected available Operating Reserve @ 06-30-2014 | (1,718,410) | 837 | (1,717,573) |
| | FY 2013-2014 Capital Reserve | | | |
| | Beginning capital reserve | 2,352,404 | 1,313,677 | 3,666,081 |
| | Proposed transfer to capital reserve | 200,000 | 100,000 | 300,000 |
| С | · | 2,155,044 | 552,685 | 2,707,729 |
| | Projected Ending Balance @ 06-30-2014 | 4,707,448 | 1,966,362 | 6,673,810 |
| | Capital minimum balance required by Board*** | 1,000,000 | 1,000,000 | 2,000,000 |
| | Projected available Capital Reserve @ 06-30-2014 | 3,707,448 | 966,362 | 4,673,810 |
| | Proposed Net Transfers from (To)/From Reserves (A+B+C) | 2,044,003 | 704,177 | 2,748,180 |
| | | | | |

\$11,672,133 is expected to be reimbursed to Ord Operating Reserves through Regional Project financing/settlement

Operating Expenses plus Interest & Bond Amortization - 2011/2012 5,

5,146,655

1,349,150

6,495,805

^{*} Held by external Agencies

^{**} Restricted to only capital spending

^{***}Per Board Policy