

EXHIBIT 3

California Central Coast Veterans Cemetery - draft schedule

ID	Task Name	Start	Finish	Duration
	1 State Budget Process	12/29/2010	7/5/2013	658 Days
	Funding Letter of Assurance Preliminary			
2	Plans (PP)	12/29/2010	12/29/2010	0 Days
	Funding Letter of Assurance Working			
3	Drawings (WD)	9/5/2011	9/5/2011	0 Days
4	Full Funding Letter of Assurance	9/3/2012	9/3/2012	0 Days
	FY 11-12 Budget Process as Spring Finance			
5	Letter (SFL)	12/29/2010	7/1/2011	133 Days
6	FY 12-13 Budget Process	9/5/2011	7/6/2012	220 Days
7	FY 13-14 Budget Process	9/3/2012	7/5/2013	220 Days
8	Appropriation for PP	7/1/2011	7/1/2011	0 Days
9	Appropriation for WD	7/6/2012	7/6/2012	0 Days
10	Appropriation for Construction	7/5/2013	7/5/2013	0 Days
	12 Fund Raising	12/29/2010	8/30/2013	698 Days
13	Fund Raising to Support PP	12/29/2010	8/31/2011	175 Days
14	Fund Raising to Support WD	4/4/2011	4/3/2012	262 Days
15	Fund Raising to Support Full Need	4/4/2012	4/4/2013	262 Days
16	Deposit Funds for PP	8/31/2011	8/31/2011	0 Days
17	Department of Finance (DOF) Certification	8/31/2011	10/26/2011	40 Days
18	Deposit Funds for WD	4/3/2012	4/3/2012	0 Days
19	DOF Certification	4/4/2012	5/29/2012	40 Days
20	Deposit Full Endowment Requirement	4/4/2013	4/4/2013	0 Days
	State Controller's Office (SCO) Certification			
21	of Funding	7/1/2013	8/30/2013	45 Days
	23 Cemetery Construction Project	10/15/2010	8/28/2015	1271 Days
24	Project Budget Package	10/15/2010	5/16/2011	152 Days
25	Preliminary Plans	10/26/2011	11/21/2012	280 Days
26	Working Drawings	7/30/2012	8/23/2013	280 Days
27	Bidding Process	9/2/2013	1/3/2014	90 Days
28	Cemetery Construction	2/17/2014	8/28/2015	400 Days
	30 Federal Grant Process	10/26/2011	12/18/2015	1083 Days
	Design Coordination with National			
31	Cemetery Administration (NCA)	10/26/2011	8/23/2013	478 Days
32	Final Grant Application Submission	1/6/2014	2/14/2014	30 Days
33	Grant Award (If Funds Available)	2/14/2014	2/14/2014	0 Days
34	Grant Payout	3/31/2014	12/18/2015	450 Days