

Rosalyn Charles

From: Tom Lippe [lippelaw@sonic.net]
Sent: Wednesday, February 12, 2014 1:30 PM
To: FORA Board
Subject: February 13, 2014 Meeting, Agenda Item # 8a: Certification of the 2010 Monterey County General Plan
Attachments: C002 021214 to FORA.pdf

Dear Clerk of the Board:

Attached please find my comment letter on behalf of the Sierra Club regarding Agenda Item # 8b: Certification of the 2010 Monterey County General Plan, for the February 13, 2014 Board Meeting.

Thank you.

--
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February 12, 2014

Board of Directors
Fort Ord Reuse Authority
920 2nd Avenue
Marina, CA 93933

Re: February 13, 2104 Meeting, Agenda Item # 8a: Certification of the 2010 Monterey County General Plan

Dear Chairperson Edelen and Members of the Board:

This office represents the Ventana Chapter of the Sierra Club with respect to the Fort Ord Reuse Authority's ("FORA") pending certification of the 2010 Monterey County General Plan pursuant to Government Code § 67675.3 and FORA Master Resolution sections 8.01.020 and 8.02.010. Board staff have prepared two alternative certification resolutions (Board Packet, Attachments A and E).

1. The Sierra Club objects to adoption of the draft resolution at Attachment A.

Attachment A would certify the General Plan as it stands today, without requiring any changes. The Sierra Club continues to object to this course of action for all the reasons set forth in its previous comments letters, including my January 8, 2014, letter.

In drafting its new General Plan, the County altered or omitted many important, mandatory policies and programs of the Base Reuse Plan. These specific, targeted changes cannot be swept under the rug by pretending that the County General Plan incorporates the entire Base Reuse Plan "by reference." The incorporation language of the County General Plan/Fort Ord Master Plan is very specific in this regard, and leaves no doubt that the County intended to, and did, alter or omit these Reuse Plan policies and programs. These alterations and omissions fundamentally change the County's legal obligations when it reviews future development entitlements, because the changes transform mandatory requirements of the Reuse Plan into discretionary decisions by the County. As a result, there is substantial evidence that the County General Plan/Fort Ord Master Plan "is not in substantial conformance with applicable programs specified in the Reuse Plan" and must be disapproved under the mandatory procedural requirements of Master Resolution section 8.02.010.

2. The Sierra Club objects to Recital K of the draft resolution at Attachment E.

The Sierra Club appreciates that Board staff prepared an alternative certification resolution (Board Packet, Attachment E) that conditions final certification of the County General Plan on the County's adoption of certain amendments to its General Plan. The Club also appreciates that Board staff have amended this alternative certification resolution in certain respects in response to my

January 8, 2014, letter. As a result, if the Board limits its options to the adoption of either Attachment A or Attachment E, the Sierra Club requests that the Board adopt Attachment E.

However, the Sierra Club also objects to the adoption of Attachment E because it misstates the applicable standard for the Board's certification of local general plans. Recital K of Attachment E states:

The term "consistency" is defined in the General Plan Guidelines adopted by the State Office of Planning and Research as follows: "An action, program or project is consistent with the general plan if, considering all its aspects, it will further the objectives and policies of the general plan and not obstruct their attainment." This includes compliance with required procedures such as section 8.020.010 of the FORA Master Resolution.

The first sentence of this recital states a test developed and adopted by the State Office of Planning and Research ("OPR") for determining the consistency of actions, programs or projects with local general plans. This test is inapplicable to FORA's determination of the consistency of the local general plans with the Fort Order Reuse Plan for many reasons discussed in my January 8, 2014, letter. It is also inapplicable for the following additional reasons.

First, OPR's General Plan Guidelines do not purport to establish a test for determining the consistency of local general plans with military base reuse plans, either in general (i.e., under the Military Base Reuse Authority Act at Government Code section 67840.2(c))¹ or specifically with respect to the Fort Ord Reuse Plan (i.e., under the Fort Ord Reuse Authority Act at Government Code section 67675.3 (c)).²

Second, the State Office of Planning and Research ("OPR") simply has no authority to adopt guidelines for determining the consistency of local general plans with military base reuse plans. OPR's authority to issue the General Plan Guidelines stems from Government Code section 65040.2. This section directs OPR to develop and adopt guidelines for several "advisory" purposes. (Section 65040.2, subdivision (c).) The primary directive of section 65040.2 is to "develop and adopt

¹ "The board shall approve and certify the portions of a general plan or amended general plan applicable to the territory of the base, or any amendments thereto, if the board finds that the portions of the general plan or amended general plan applicable to the territory of the base meet the requirements of this title, and are consistent with the reuse plan." (Government Code § 67840.2(c).)

² "The board shall approve and certify the portions of a general plan or amended general plan applicable to the territory of Fort Ord, or any amendments thereto, if the board finds that the portions of the general plan or amended general plan applicable to the territory of Fort Ord meets the requirements of this title, and is consistent with the Fort Ord Reuse Plan." (Government Code § 67675.3 (c).)

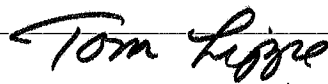
guidelines for the preparation of and the content of the mandatory elements required in city and county general plans.” (Section 65040.2, subdivision (a).) Section 65040.2 also directs that OPR’s guidelines “shall contain advice including recommendations for best practices to allow for collaborative land use planning of adjacent civilian and military lands and facilities,” *but these directives pertain only to active, not decommissioned, military lands and bases.* (Section 65040.2, subdivisions (e) and (f).)

Nothing in Government Code section 65040.2 authorizes OPR to develop and adopt guidelines defining the term “consistency” for determining the consistency of local general plans with military base reuse plans, either in general under the Military Base Reuse Authority Act or with respect to Fort Ord under the Fort Ord Reuse Authority Act.³ Instead, the Legislature has delegated the task of developing reuse plans to govern land use planning for decommissioned military bases exclusively to the local reuse authorities established pursuant to the Military Base Reuse Authority Act (see Government Code section 67840), or in the case of Fort Ord, pursuant to the Fort Ord Reuse Authority Act (see Government Code section 67675).

Therefore, the Sierra Club requests that the Board adopt the resolution at Attachment E after revising it to delete Recital K.

Thank you for your attention to this matter.

Very truly yours,



Thomas N. Lippe

C002 021214 to FORA.wpd

³ In fact, nothing in Government Code section 65040.2 authorizes OPR to develop and adopt guidelines defining the term “consistency” even for purposes of determining the consistency of actions, programs or projects with local general plans.

Rosalyn Charles

From: Jennifer McNary [mcnary@stamlaw.us]
Sent: Thursday, February 13, 2014 1:24 PM
To: FORA Board
Cc: Molly Erickson
Subject: February 13, 2014 FORA Board Agenda Item 8a
Attachments: 14.02.13.ltr.to.FORA.Board.re.agenda.item.8a.pdf

Good afternoon,

Attached is a letter regarding agenda item 8a on today's Board agenda. Please distribute this item to the Board prior to the hearing on this matter.

Thank you,

Jennifer McNary
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February 13, 2014

Jerry Edelen, Chair
and Members of the Board of Directors
Fort Ord Reuse Authority
920 2nd Ave., Suite A
Marina, CA 93933

Subject: February 13, 2014 FORA Board Agenda Item 8a – Consider Certification of 2010 Monterey County General Plan as Consistent with the 1997 Fort Ord Reuse Plan

Dear Chair Edelen and Members of the Board of Directors:

This Office represents Keep Fort Ord Wild and The Open Monterey Project, who object to a finding by FORA of consistency between the Monterey County General Plan and the Fort Ord Master Plan and the Fort Ord Reuse Plan. We presume that the County has provided you with our comment letter submitted last year. However, we have not seen the issues raised in that letter addressed in the FORA board packet to date. We again raise all the same objections to FORA that Keep Fort Ord Wild raised to the County. This letter incorporates the attached letter and all of its objections in its entirety as if fully set forth herein.

The FORA staff position – that the County plans substantially conform with the Reuse Plan – is not accurate. The omission of required Reuse Plan plans, policies and programs from the County plans means that the County plans do not substantially conform with the Reuse Plan.

County General Plan Policies Regarding Water Are Inconsistent With the Fort Ord Reuse Plan

Keep Fort Ord Wild is particularly concerned about the inconsistency between the County plans and the Reuse Plan with regard to water. Potable water supply in Fort Ord is very limited. FORA does not know how much longer the supply will last.

"The general plan is atop the hierarchy of local government law regulating land use. It has been aptly analogized to 'a constitution for all future developments.'" (*Concerned Citizens of Calaveras County v. Board of Supervisors of Calaveras County* (1985) 166 Cal.App.3d 90, 97, quoting *Neighborhood Action Group v. County of Calaveras* (1984) 156 Cal.App.3d 1176, 1183.)

The General Plan is inconsistent with the Reuse Plan with regard to water supply. Specifically, the Fort Ord Reuse Plan requires the County to do as follows:

Adoption of appropriate land use regulations that will ensure that development entitlements will not be approved until there is verification of an assured long-term water supply for such development entitlements.

In response, the County's claim of consistency as to its General Plan is this:

See Public Services Element Policies PS-3.1 and PS-3.2 (pgs. PS-8 and PS-9), the Fort Ord Master Plan Hydrology and Water Quality Program B-1.6 (p. FO-39), and the Agreement between FORA and the Monterey County Water Resources Agency providing rights to a limited amount of groundwater, the use of which is allocated by resolution of the FORA Board and, in turn, the County.

(Reso. No. 13-307, p. 10; Reso. No 13-290, Ex. 1, p. 10.)

The County claims do not support a finding of consistency by the FORA Board. The County policies that the County claims fulfill and are consistent with the Reuse Plan are as follows:

General Plan Policy PS-3.1 says this:

Except as specifically set forth below, new development for which a discretionary permit is required, and that will use or require the use of water, shall be prohibited without proof, based on specific findings and supported by evidence, that there is a long-term, sustainable water supply, both in quality and quantity to serve the development.

This requirement shall not apply to:

- a. the first single family dwelling and non-habitable accessory uses on an existing lot of record; or
- b. specified development (a list to be developed by ordinance) designed to provide: a) public infrastructure orb) private infrastructure that provides critical or necessary services to the public, and that will have a minor or insubstantial net use of water (e.g. water facilities, wastewater treatment facilities, road construction projects, recycling or solid waste transfer facilities); or
- c. development related to agricultural land uses within Zone 2C of the Salinas Valley groundwater basin, provided the

County prepare a report to the Board of Supervisors every five (5) years for Zone 2C examining the degree to which:

- 1) total Water demand for all uses predicted in the General Plan EIR for the year 2030 will be reached;
- 2) groundwater elevations and the seawater intrusion boundary have changed since the prior reporting period; and
- 3) other sources of water supply are available.

If, following the periodic report, the Board finds, based upon substantial evidence in the record, that:

- the total water demand for all uses in Zone 2C in 2030 as predicted in the General Plan EIR is likely to be exceeded; or
- it is reasonably foreseeable that the total water demand for all uses in Zone 2C in 2030 would result in one or more of the following in Zone 2C in 2030: declining groundwater elevations, further seawater intrusion, increased substantial adverse impacts on aquatic species, or interference with existing wells, then the County shall initiate a General Plan amendment process to consider removing this agricultural exception in Zone 2C. Development under this agricultural exception shall be subject to all other policies of the General Plan and applicable Area Plan; or

d. development in Zone 2C for which the decision maker makes a finding, supported by substantial evidence in the record, that the:

- 1) development is in a Community Area or Rural Center and is otherwise consistent with the policies applicable thereto;
- 2) relevant groundwater basin has sufficient fresh water in storage to meet all projected demand in the basin for a period of 75 years; and,
- 3) benefits of the proposed development clearly outweigh any adverse impact to the groundwater basin.

General Plan Policy PS.3.2 says this:

Specific criteria for proof of a Long Term Sustainable Water Supply and an Adequate Water Supply System for new development requiring a discretionary permit, including but not limited to residential or commercial subdivisions, shall be developed by ordinance with the advice of the General Manager of the Water Resources Agency and the Director of

the Environmental Health Bureau. A determination of a Long Term Sustainable Water Supply shall be made upon the advice of the General Manager of the Water Resources Agency. The following factors shall be used in developing the criteria for proof of a long term sustainable water supply and an adequate water supply system:

- a. Water quality;
- b. Authorized production capacity of a facility operating pursuant to a permit from a regulatory agency, production capability, and any adverse effect on the economic extraction of water or other effect on wells in the immediate vicinity, including recovery rates;
- c. Technical, managerial, and financial capability of the water purveyor or water system operator;
- d. The source of the water supply and the nature of the right(s) to water from the source;
- e. Cumulative impacts of existing and projected future demand for water from the source, and the ability to reverse trends contributing to an overdraft condition or otherwise affecting supply; and
- f. Effects of additional extraction or diversion of water on the environment including on in-stream flows necessary to support riparian vegetation, wetlands, fish or other aquatic life, and the migration potential for steelhead, for the purpose of minimizing impacts on the environment and to those resources and species.
- g. Completion and operation of new projects, or implementation of best practices, to renew or sustain aquifer or basin functions.

The hauling of water shall not be a factor nor a criterion for the proof of a long term sustainable water supply.

Fort Ord Master Plan Hydrology and Water Quality Program B-1.6 says this:

The County shall review and monitor development entitlements to ensure that a long-term water supply is available for the proposed development.

None of these policies are consistent with the Fort Ord Reuse Plan requirement as stated at the top of page 2 of this letter.

General Plan Policy PS-3.1 provides a rebuttable presumption of long term sustainable water supplies in Zone 2C, which includes all of developable Fort Ord.

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Nothing in the General Plan states how the presumption can be rebutted and on what standard or basis. To date, the County has never found this presumption to be rebutted, or stated how it could be rebutted. This means that new development such as Monterey Downs can be expected to argue that Monterey Downs does not need to prove water supply, and does not need to limit itself to water demand, because Monterey Downs is subject to the PS-3.1 presumption of long-term sustainable water supply.

The County's purported reliance on the Agreement between FORA and MCWRA is not appropriate and is not material to the consistency determination, because the Agreement is at a much lower level than the General Plan and the Fort Ord Master Plan. As a general rule, agreements are subject to a general plan and area plan, not the other way around. As stated above, "The general plan is atop the hierarchy of local government law regulating land use. It has been aptly analogized to 'a constitution for all future developments.'" (*Concerned Citizens of Calaveras County v. Board of Supervisors of Calaveras County* (1985) 166 Cal.App.3d 90, 97, quoting *Neighborhood Action Group v. County of Calaveras* (1984) 156 Cal.App.3d 1176, 1183.)

Based on this inconsistency alone, the FORA Board should find the County plan to be inconsistent with the FORA Reuse Plan. FORA defines "Reuse Plan" to include the FORA Master Resolution. (Master Resolution, § 1.01.050(a).)

Request: Because the language in the Fort Ord Master Plan Hydrology and Water Quality Program B-1.6 is so general, developers like Monterey Downs can be expected to argue that the General Plan Policy PS-3.1 presumption satisfies the Program B-1.6 language. As a result, if the argument is successful, it is possible that developments will be approved that exceed the truly available wet water, as opposed to a theoretical paper allocation. FORA should prevent that, and should ensure that the two plans are truly consistent. FORA should direct the County to modify the General Plan to state that General Plan policy PS-3.1 does not apply to Fort Ord, and the Fort Ord Master Plan should also make it clear that due to Fort Ord water restrictions that policy PS-3.1 does not apply within Fort Ord.

The Reuse Plan States that Water Is a "Central Resource Constraint" at Fort Ord.
The County Plan Is Inconsistent with the Reuse Plan.

The Reuse Plan's lengthy section on "Management of Water Supply" states:

Water supply is a central resource constraint for
development of Fort Ord. Insuring that development does

not exceed the available water supply and safe yield is a major component of the DRMP.¹

Fort Ord's water supply is severely compromised due to seawater intrusion, as well as groundwater contamination from the former military use.

The Reuse Plan calls water a "scarce resource." The Reuse Plan presents measures that "ensure that development is managed within this resource constraint." The Reuse Plan requires:

- "allocation of the existing potable water supply," with mandatory implementation procedures and an annual report,
- a five-year review, and
- water allocation monitoring.²

Pursuant to the Reuse Plan, FORA is required to "monitor" the availability of water to "insure" that water consumption "will not exceed" the water supply within the former Fort Ord.³ Hydrology and Water Quality Policy B-2 requires the County to "condition approval of development plans on verification of an assured long-term water supply for the projects." The County policy PS-3.1 violates Reuse Policy B-2.

The jurisdiction's general plan is required to be in harmony with the Reuse Plan. That is a fundamental purpose of the consistency determination. ~~The County General Plan and the Reuse Plan are not in harmony, and are facially inconsistent. If there is a conflict between the County General Plan and the Reuse Plan, as exists here, there is no requirement that the more restrictive plan prevails.~~

The County General Plan presumption of long term sustainable water supply would apply to Monterey Downs. As proposed, the Monterey Downs project will require some 825 acre feet per year or more, according to public records. 825 acre feet would far exceed the County's "allocation" at Fort Ord. Under the County General Plan, the County simply will presume that the water exists to serve Monterey Downs. That is not consistent with the Reuse Plan or the very real water supply constraints at Fort Ord.

¹ Fort Ord Reuse Plan: 3.11.5.4, "Management of Water Supply"; Hydrology and Water Quality Policy B-2.

² *Ibid.*

³ *Ibid.*

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Fort Ord is supplied by water from a "small" aquifer.⁴ FORA is aware that the aquifer is limited in size, and is not being actively recharged. FORA does not know when the aquifer is going to run out of water. FORA has never established the safe yield of the aquifer. FORA has done nothing to address the steadily dwindling small water supply. FORA has never found that Fort Ord has a "long term sustainable water supply" nor has FORA even considered the issue.

The County General Plan Policy PS 3.1 "presumption" of a long term sustainable water supply for all County development on the former Fort Ord places at risk the water supply for the other jurisdictions, including existing developments like California State University Monterey Bay, and the commercial developments along Imjin Road. At particular risk is the entire City of Marina, whose residents and businesses rely on water from the same water source: a "small" and unsustainable aquifer pumped by Marina Coast Water District.

As stated above, in September 2013, Keep Fort Ord Wild submitted detailed comments and exhibits on this point to the County. The County should have provided those comments to you as part of its submission packet. Out of an abundance of caution, KFOW attached that letter and enclosures here, and urges FORA to review the comments and issues carefully. In this letter to FORA, KFOW reiterates and incorporates each and every one of its concerns and comments that were raised in the September 2013 KFOW letter to the County. We ask FORA to review the letter and its enclosures prior to taking any position on the consistency determination for the County plans.

FORA Executive Officer Cannot Act as a Legislative Authority

Resolution 14-xx (Attachment E, item 5) provides that the General Plan is denied by the FORA Board, and that the General Plan will be certified if the Board's suggested modifications are adopted and transmitted to the FORA Board by the County, and the Executive Officer "confirms such modifications have been made." In other words, FORA's Executive Officer would be empowered to be part of the legislative decision-making process in determining whether or not the General Plan shall be deemed certified. The resolution's proposal to give such legislative authority to the Executive Officer is an impermissible delegation of legislative authority in violation of the Article III, section 3 of the California Constitution, which provides that "The powers of state government are legislative, executive, and judicial. Persons charged with the exercise of one power may not exercise either of the others except as permitted by this Constitution." An action by FORA to determine whether or not the General Plan shall

⁴ WRIME, Marina Coast Water District Deep Aquifer Study, 2003; United States Geological Services, 2002.

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be deemed consistent should be an entirely legislative process of the FORA board, so that FORA's constituents (the public) can evaluate, monitor, and respond to FORA's action. Allowing the Executive Officer to play a decision-making role in that process improperly circumvents the public process and shortchanges the public.

An additional reason of why Resolution 14-XX (Attachment A) is improper is because it is contrary to the CEQA principle proscribing delegation of certain functions such as assessment of environmental impact. (CEQA Guidelines, § 15025(b).) Delegation is inconsistent with the purpose of the review and consideration function because it insulates the members of the FORA Board from public awareness and possible reaction to the individual members' environmental and economic values. The Executive Officer should not be given the responsibility to participate in determining whether modifications have been made (and consequently participate in determining whether the General Plan should be certified) but he does not have the authority to approve or disapprove the certification. The Executive Officer is not the decision maker.

The Language Is Different Between the County Plans and the Reuse Plan

The County has admitted that "the language is different" between the County plans and the Fort Ord Reuse Plan. (October 23, 2013 County letter, p. 1.) The County argues that "there is significant history in the Fort Ord Reuse Plan, and in the FEIR that shape and guide how the policies of the FOMP are interpreted and applied." The County's argument is nonsensical. The County does not explain what the County means by "significant history in the Fort Ord Reuse Plan" or how the "history" modifies the adopted written plans, if at all, or its basis for the claims.

Other Concerns

The Veterans cemetery is in the County plans, but is not in the Reuse Plan. The addition of a Veterans cemetery is not consistent with the Reuse Plan plans, policies and maps. The change of land use to a Veterans cemetery has not been subjected to environmental review by any person.

For determination of consistency, FORA should use only the original Reuse Plan, not the "republished" 2001 version. The 2001 version was never adopted and has not have environmental review. The County's public records show that the County relied on the unadopted "republished" 2001 Reuse plan materials when the County prepared its Fort Ord Master Plan.

The General Plan and Fort Ord Master Plan is inconsistent with the Fort Ord Reuse Authority's Development and Resource Management Plan (DRMP). In

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particular, we draw your attention to the policies of the DRMP. We attach the DRMP in its entirety, exactly as provided on the FORA website (pp. 127-136).

Proposed Findings

The proposed findings presented to the FORA Board are simply inaccurate and do not correctly present or apply the applicable law and regulations.

Procedural Objections


At its October 11, 2013 and November 8, 2013 meetings, the consistency agenda item was not heard. Instead, at the October meeting Chair Edelen announced the item and immediately stated that the matter would be continued in order for FORA staff to work on the letters received. He called for a motion to continue, and after very brief procedural discussion by the Board, the Board unanimously passed the motion to continue the item. In November 2013, the Board hearing was continued due to lack of proper public notice pursuant to the FORA Master Resolution. In January 2014, the item was agendized under "old business" on the FORA agenda. We question why this item was agendized under "old business," because at the October 11 and November 8 meetings this item was not opened for public comment or presentation.

We have observed that for items called "old business", the FORA Board does not consistently open the item for a public hearing. For example, at the October 11 2013 FORA Board meeting, Board Chair Edelen called the "old business" item for Mr. Bowden's contract for legal services, then Chair Edelen immediately called for a Board vote. The Board vote took place immediately without any discussion, and without opening the item to public comment. No mention was made of a public hearing, and no earlier public hearing was referenced. The public simply was shut out of the process. The second meeting should also be open for public comment.

A consistency determination is a project subject to CEQA. The consistency determination is a discretionary act by the FORA Board. That act has not been evaluated pursuant to CEQA.

Keep Fort Ord Wild and The Open Monterey Project join in all other comments and concerns submitted to FORA by other groups, agencies, and individuals. We urge you to consider these comments carefully. Thank you.

Very truly yours,



Molly Erickson

Attachments (on CD):

- A. FORA Master Resolution, sections 8.02.010, 8.02.020(j)(7)
- B. Fort Ord Reuse Plan, 3.11.5.4, "Management of Water Supply" and Hydrology and Water Quality Policy B-2
- C. Monterey County General Plan policy PS-3.1
- D. KFOR letter to County Board of Supervisors, September 17, 2013 with attachments, re County consistency determination (presented to the County on CD)
- E. Monterey Downs Administrative Draft Environmental Impact Report
- F. Eastside Parkway 90% Improvement Plans
- G. October 7, 2013 letter from FORA
- H. EA/IS for The General Jim Moore Boulevard and Eucalyptus Road Improvement Project
- I. Development and Resource Management Plan excerpts

- J. History of FORA's illegal changes to Chapter 8 of the Master Resolution, specifically over 100 changes of the word "shall" to the word "may"
- K. FORA Annual Report FY 2012-213, pages 1-16
- L. August 26, 2013 LandWatch letter to County Board of Supervisors
- M. Zone 2C Map
- N. January 7, 2014 KSBW Report

Rosalyn Charles

From: Scott S. [saltyblood@yahoo.com]
Sent: Sunday, March 02, 2014 7:25 PM
To: FORA Board
Subject: Acquiring materials

Greetings,

I'm wondering if it is possible to purchase/salvage materials that are scheduled for demolition. Specifically, I would like to obtain roofing tiles from the buildings that are North of the CSUMB Sports Center. If they are free all the better. Nonetheless, I would like to have them if possible.

Scott Swanson
349 Casa Verde Way
Monterey, CA 93940

Rosalyn Charles

From: cpearson720@gmail.com
Sent: Monday, March 03, 2014 10:29 AM
To: FORA Board
Subject: Please help our ASB leadership class.

Dear prospective customer,

Hello, my name is Cortney Pearson. I am ASB Secretary at North Salinas High School. As a representative from our leadership class, I am writing this letter to seek support from our local community. Each year a select handful of our leadership class is chosen to go to a conference called CASL, which stands for California Association of Student Leaders. We go to this conference to learn how to become better leaders in our school, and even in our community. The conference also teaches us how to not be afraid to make a positive change to better our school and community. The conference will be held down south this year in Ontario. In the past we've had luck fundraising for this conference and many other conferences we go to, but as we all know times have changed and our school budget is not in its best condition. Our Activities Director is having us sell snack boxes that contain 66 healthy snacks, each snack being \$1. We get half of the \$66 as profit to go to our CASL conference. It's very difficult to try and sell these boxes when 50 other kids are doing it, plus kids from other clubs on our campus, so I've decided to ask for your help. I beg you to take into consideration of buying a whole box to support our future leaders. The snacks can be shared with family members, co-workers, and even friends. **Please contact me if you are willing to support the North Salinas ASB class in fundraising for our annual CASL conference by purchasing a \$66 healthy snack box.**

Sincerely,

Cortney Pearson

ASB Secretary

Contact information:

Cortney Pearson

(831)-620-5277

Cpearson720@gmail.com

Rosalyn Charles

From: Sarah Loftus [sloftus@csumb.edu]
Sent: Monday, March 03, 2014 11:24 PM
To: FORA Board
Subject: Short interview for class paper

Hello, my name is Sarah and I am a college student majoring in Environmental Studies. I am currently working on a policy analysis paper on a local issue. The purpose of this assignment is to complete an unbiased investigation of a local issue that includes a fair and non-judgmental representation of multiple stakeholder positions to advance my own critical thinking skills. The issue I decided to work on is habitat restoration and protection of the Fort Ord area.

As part of this project we must conduct a short interview to get different stakeholder perspectives. This can be done through a couple emails and will only consist of 5-8 questions. Each of these questions should easily be answered in a few sentences or less. If there is anyone on the Board or a committee that is willing to participate, I would greatly appreciate it. Again, it can be done via email.

Thank you so much for taking the time to read this and I look forward to hearing back from someone.

--

Sarah Loftus