

### **REGULAR MEETING** FORT ORD REUSE AUTHORITY (FORA) ADMINISTRATIVE COMMITTEE Wednesday, April 12, 2017 at 8:30 a.m. 920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933 (FORA Conference Room)

**AGENDA** 

### 1. CALL TO ORDER/ESTABLISHMENT OF QUORUM

- 2. PLEDGE OF ALLEGIANCE
- 3. ACKNOWLEDGEMENTS, ANNOUNCEMENTS, AND CORRESPONDENCE

### 4. PUBLIC COMMENT PERIOD

Members of the public wishing to address the Committee on matters within its jurisdiction, but not on this agenda, may do so for up to 3 minutes and will not receive Committee action. Whenever possible, written correspondence should be submitted to the Committee in advance of the meeting, to provide adequate time for its consideration.

### 5. APPROVAL OF MEETING MINUTES

a. March 29, 2017 Meeting Minutes

### 6. April 7, 2017 BOARD MEETING AGENDA FOLLOW-UP

### 7. BUSINESS ITEMS

Business items are for Committee discussion, debate, direction to staff, and/or action. Comments from the public are not to exceed 3 minutes or as otherwise determined by the Chair.

- a. 2017 FORA Fee Reallocation Study
- b. FY 2017/18 Capital Improvement Program Budget
- c. MCWD Request for Groundwater Sustainability Agency support from FORA

### 8. ITEMS FROM MEMBERS

Receive communication from Committee members as it pertains to future agenda items.

### 9. ADJOURNMENT

NEXT MEETING: Wednesday, May 3, 2017

# Persons seeking disability related accommodations should contact the Deputy Clerk at (831) 883-3672

48 hours prior to the meeting. Agenda materials are available on the FORA website at www.fora.org.

# INFORMATION

ACTION

### **INFORMATION/ACTION**

INFORMATION



## FORT ORD REUSE AUTHORITY ADMINISTRATIVE COMMITTEE REGULAR MEETING MINUTES 8:30 a.m., Wednesday, March 29, 2017 | FORA Conference Room

920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933

### 1. CALL TO ORDER

Co-Chair, Craig Malin called the meeting to order at 8:30 a.m.

The following members were present: AR = After Roll Call; \* = voting member

Layne Long\* (City of Marina) Craig Malin\* (City of Seaside) Elizabeth Caraker (City of Monterey) Nick Nichols\* (Monterey County) Anya Spear (CSUMB) Steve Matarazzo (UCMBEST) Michelle Overmeyer (MST) Vicki Nakamura (MPC) Patrick Breen (MCWD) Bill Collins (BRAC)

### 2. PLEDGE OF ALLEGIANCE

The Pledge of Allegiance was led by Craig Malin

### 3. ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE

Mr. Houlemard announced that public comment letters were received and sent to the Board regarding the Cal-Am Slant Well.

### 4. PUBLIC COMMENT PERIOD

Members of the public wishing to address the Administrative Committee on matters within its jurisdiction, but not on this agenda, may do so for up to 3 minutes.

There were no verbal comments received from the public.

### 5. APPROVAL OF MEETING MINUTES

### ACTION

a. March 15, 2017 Regular Meeting Minutes

<u>MOTION</u>: On motion by Committee member Long and second by Committee member Nichols and carried by the following vote, the Administrative Committee moved to approve the regular meeting minutes for March 15, 2017.

### MOTION PASSED UNANIMOUSLY

6. April 7, 2017 FORA BOARD MEETING AGENDA REVIEW INFORMATION Mr. Houlemard provided an overview of the agenda items for the April 7, 2017 Board meeting. There were no questions or comments from the Committee or public.

### 7. BUSINESS ITEMS

### INFORMATION

a. 2017 FORA Fee Reallocation Study

Peter Said, Project Manager, presented the item with consultant, Kimley-Horn. The forecasts for residential and non-developments were reviewed for fiscal year 2016/17; as well as, the FORA Area and Traffic Analysis Zone maps. Staff responded to questions, corrections and comments from the Committee and public. Mr. Said indicated the next steps would include completion of the secondary analysis and determination of the fee distribution.

b. Capital Improvement Program Draft Tables

Mr. Said presented the draft community facilities district revenue and the draft land sales revenue tables; as well as the fiscal year 2017/18 through Post-FORA development forecasts for residential annual land use construction (dwelling units), non-residential annual land use construction (building square feet or hotel rooms per year), forecast by acre and the property tax estimate. Staff responded to questions and comments from the Committee and public.

### c. Base Reuse Plan Post-Reassessment Category I Report

Jonathan Brinkmann, Principal Planner and Mary Israel, Associate Planner presented the item. Staff responded to questions and comments from the Committee and public.

These items were information only, no action was taken by the Committee.

### 8. ITEMS FROM MEMBERS

There were no items reported from members.

### 9. ADJOURNMENT at 9:57 a.m.



# FORT ORD REUSE AUTHORITY

920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933 Phone: (831) 883-3672 | Fax: (831) 883-3675 | <u>www.fora.org</u>

# MEMORANDUM

- **TO:** Administrative Committee
- **FROM:** Peter Said, Project Manager
- **RE:** TAMC 2017 Fee-Reallocation Study
- **DATE:** April 7, 2017

### Recommendation

FORA staff recommends the Administrative Committee approve Option B for use as the updated Capital Improvement Program (CIP) transportation baseline because it aligns with existing Board direction and best fits current budgetary resources.

### Background

During the preparation of the 1997 Base Reuse Plan (BRP) and associated Final Environmental Impact Report (FEIR), the Transportation Agency for Monterey County (TAMC) undertook a regional study (The Fort Ord Regional Transportation Study, July 1997) to assess Fort Ord development impacts on the study area's transportation network.

When the Board adopted the BRP and the accompanying FEIR, the transportation and transit obligations as defined by the 1997 Fort Ord Regional Transportation Study were also adopted as mitigations to traffic impacts resulting from BRP development. The Study established a total obligation for each improvement and assigned a "share" of the obligation to FORA and the remaining share to the Interested Area (i.e. the Jurisdictions) or another Public Agency (i.e. Cal-Trans). The FORA Board subsequently included the Transportation/ Transit elements (obligation) as CFD-funded improvements in annual CIPs.

In 2004, TAMC re-evaluated the Regional Transportation Plan (RTP) and related fee allocations. TAMC completed the re-evaluation by working with the Association of Monterey Bay Area Governments (AMBAG) to determine key inputs such as population estimates.

TAMC's recommendations were enumerated in the "2005 FORA Fee Reallocation Study" dated April 8, 2005; the date corresponds to when the FORA Board of Directors approved the study for inclusion in the FORA CIP. The complete study can be found online at www.fora.org, under the Documents menu.

The "2005 FORA Fee Reallocation Study" resulted in a refined list of FORA transportation obligations emphasizing a 'fund local projects first' synchronous with the TAMC RTP reallocation option. In 2016, TAMC began the re-evaluation of the Fort Ord transportation network using the Regional Travel Demand Model (RTDM) and related fee allocations. The study is meant as a technical update for existing capital improvement programs.

### Discussion

TAMC worked with their consultant Kimley Horn and AMBAG to validate the RTDM. This study included a number of technical updates including:

- More detailed population assumptions (provided by AMBAG)
- More detailed development assumptions from the jurisdictions (provided by FORA, and others)
- Updated existing traffic counts (provided by TAMC)
- Updated Department of Transportation methods (provided by the State)

In 2016, FORA staff provided TAMC the most recent development forecasts provided by the jurisdictions. Due to the complexity of the model work, the study ran over schedule.

In March, the Administrative Committee reviewed and verified FORA's portion of the updated assumptions in the model: the development forecast projections. Minor changes in the material were made, identifying new development area nomenclature, updated development numbers, and forecast dates.

Since then, TAMC and Kimley Horn have developed the engineering basis for the reallocation amounts. Just as in previous studies, they have provided multiple re-allocation options. TAMC and Kimley Horn present two options.

<u>Option A</u> is a nexus study and presents an updated Fort Ord share/percentage for each transportation improvement in the CIP. The percentage is adjusted in respect to the dollar cap on the transportation obligation set forth in the FORA-jurisdiction(s) Implementation Agreements.

<u>Option B</u> follows the 'fund local projects first' approach previously adopted by the 2005 FORA Fee Reallocation Study. This option assigns 100% of the construction cost to the local (On-Site, and some Off-Site) improvements, and then assigns a respective share to the remaining regional improvements.

TAMC and Kimley Horn are currently performing a secondary validation of the engineering basis and expect the final percentages to be similar to the initial analysis. There may be minor changes to the final percentage shares after the secondary validation is complete.

### Recommendation

FORA Staff recommends the Administrative Committee approve Option B for use as the updated Capital Improvement Program (CIP) transportation baseline because it aligns with existing Board direction and best fits current budgetary resources.

| Project No.  | Total Transportation Obligation (Fixed Description | BRP         | 16-2017 FORA CIP     |    | Option A:                     | Option B:<br>Local First Distribu<br>114,195,961 |           |  |
|--------------|--|-------------|----------------------|----|-------------------------------|--|-----------|--|
|              | Option Totals                                      | Designation | \$<br>106,904,495.00 |    | Adjusted Nexus<br>114,195,961 |  |           |  |
| -Progress O  | bligations / Fixed Amount                          |             | \$<br>               | \$ | 6,636,280                     | \$   | 14,349,92 |  |
| 2B           | Davis Rd s/o Blanco                                | Off-Site    | \$<br>12,447,987.00  | \$ | 5,888,663                     | \$   | 12,733,33 |  |
| FO9C         | GJM Blvd-to 218                                    | On-Site     | \$<br>1,059,490.00   | \$ | 501,204                       | \$   | 1,083,7   |  |
| FO12         | Eucalyptus Rd                                      | On-Site     | \$<br>520,890.00     | •  | 246,413                       | \$   | 532,8     |  |
| ocal Improve |  |             | \$<br>46,423,123     | \$ | 17,199,238                    | \$   | 46,854,7  |  |
| 8            | Crescent Ave extend to Abrams                      | Off-Site    | \$<br>1,359,239.00   | \$ | 403,668                       | \$   | 399,9     |  |
| FO2          | Abrams   | On-Site     | \$<br>1,138,362.00   | \$ | 478,131                       | \$   | 1,044,3   |  |
| FO5          | 8th Street   | On-Site     | \$<br>5,392,321.00   | \$ | 2,759,521                     | \$   | 5,967,0   |  |
| FO6          | Intergarrison                                      | On-Site     | \$<br>4,380,385.00   | \$ | 2,654,482                     | \$   | 5,857,0   |  |
| FO7          | Gigling  | On-Site     | \$<br>8,097,846.00   | \$ | 3,347,559                     | \$   | 7,868,0   |  |
| FO11         | Salinas Ave  | On-Site     | \$<br>4,553,449.00   | \$ | 927,283                       | \$   | 4,177,3   |  |
| FO13B        | Eastside Pkwy (New alignment)                      | On-Site     | \$<br>18,198,908.00  | \$ | 5,643,508                     | \$   | 17,236,1  |  |
| FO14         | S Boundary Road Upgrade                            | On-Site     | \$<br>3,302,613.00   | \$ | 985,085                       | \$   | 3,457,9   |  |
| FO20         | 2nd Ave Extention                                  | Off-Site    | \$<br>-              | \$ | -                             | \$   | 847,0     |  |
| egional Impi | ovements   |             | \$<br>46,453,004     | \$ | 90,360,444                    | \$   | 52,991,2  |  |
| R3           | Hwy 1-Seaside Sand City                            | Regional    | \$<br>22,903,427.00  | \$ | 28,612,550                    | \$   | 22,538,8  |  |
| R10          | Hwy 1-Monterey Rd. Interchange                     | Regional    | \$<br>3,741,714.00   | \$ | 4,056,242                     | \$   | 2,481,7   |  |
| R11          | Hwy 156-Freeway Upgrade                            | Regional    | \$<br>10,629,001.00  | \$ | 46,847,010                    | \$   | 19,428,0  |  |
| R12          | Hwy 68 Operational Improvements                    | Regional    | \$<br>-              |    | -                             | \$   | -         |  |
| 1            | Davis Rd n/o Blanco                                | Off-Site    | \$<br>759,776.00     | \$ | 925,624                       | \$   | 729,1     |  |
| 4D           | Widen Reservation-4 lanes to WG                    | Off-Site    | \$<br>5,097,496.00   | \$ | 6,421,928                     | \$   | 5,058,7   |  |
| 4E           | Widen Reservation, WG to Davis                     | Off-Site    | \$<br>3,321,590.00   | \$ | 3,497,089                     | \$   | 2,754,7   |  |

| Transportat  | ion Obligation (Fixed by Im | plementation | Agreement, I | Indexed      | to 2016 Dollars)   |    |               |            |       | TOTAL          |
|--------------|-----------------------------|--------------|--------------|--------------|--------------------|----|---------------|------------|-------|----------------|
| Proj         | Description                 | BRP          | % New Trips  | 2016 Ind     | lexed Construction |    | Nexus         | % of Total | Cap / | Adjusted Nexus |
|              |                             | Designation  |              |              | Estimate           |    |               |            |       |                |
| -            | -                           |              | A            |              | В                  |    | D= [A x B]    | D/E        | 1     | .14,195,961    |
|              |                             |              |              | oligations / | / Fixed Amount     | _  |               |            |       |                |
|              | Rd s/o Blanco               | Off-Site     | 100.0%       | \$           | 12,733,317         | \$ | 12,733,316.71 | 5.2%       | \$    | 5,888,663      |
|              | Blvd-to 218                 | On-Site      | 100.0%       | \$           | 1,083,775          | \$ | 1,083,774.94  | 0.4%       | \$    | 501,204        |
| FO12 Eucal   | yptus Rd                    | On-Site      | 100.0%       | \$           | 532,830            | \$ | 532,830.00    | 0.2%       | \$    | 246,413        |
|              |                             |              |              | l Improven   |                    |    |               |            |       |                |
|              | ent Ave extend to Abrams    | Off-Site     | 70.0%        | \$           | 1,246,956.41       |    | 872,869       | 0.4%       | \$    | 403,668        |
| FO2 Abrar    |                             | On-Site      | 99.0%        | \$           | 1,044,326.06       | \$ | 1,033,883     | 0.4%       | \$    | 478,131        |
| FO5 8th St   | treet                       | On-Site      | 100.0%       | \$           | 5,967,035.40       | \$ | 5,967,035     | 2.4%       | \$    | 2,759,521      |
| FO6 Interg   | garrison                    | On-Site      | 98.0%        | \$           | 5,857,043.97       | \$ | 5,739,903     | 2.3%       | \$    | 2,654,482      |
| FO7 Giglin   | g                           | On-Site      | 92.0%        | \$           | 7,868,017.39       | \$ | 7,238,576     | 2.9%       | \$    | 3,347,559      |
| FO11 Salina  | as Ave                      | On-Site      | 48.0%        | \$           | 4,177,304.25       | \$ | 2,005,106     | 0.8%       | \$    | 927,283        |
| FO13B Eastsi | ide Pkwy (New alignment)    | On-Site      | 70.8%        | \$           | 17,236,166.74      | \$ | 12,203,206    | 4.9%       | \$    | 5,643,508      |
| FO14 S Bou   | ndary Road Upgrade          | On-Site      | 61.6%        | \$           | 3,457,943.76       | \$ | 2,130,093     | 0.9%       | \$    | 985,085        |
| 10 2nd A     | ve Extention                | Off-Site     |              |              |                    |    |               |            |       |                |
|              |                             |              | Region       | nal Improv   | ements             |    |               |            |       |                |
| R3 Hwy 1     | 1-Seaside Sand City         | Regional     | 100.0%       | \$           | 61,870,182.77      | \$ | 61,870,183    | 25.1%      | \$    | 28,612,550     |
| R10 Hwy :    | 1-Monterey Rd. Interchange  | Regional     | 33.4%        | \$           | 26,260,455.35      | \$ | 8,770,992     | 3.6%       | \$    | 4,056,242      |
| R11 Hwy 2    | 156-Freeway Upgrade         | Regional     | 37.4%        | \$           | 270,853,911.23     | \$ | 101,299,363   | 41.0%      | \$    | 46,847,010     |
| R12 Hwy 6    | 58 Operational Improvements | Regional     | 3.3%         | \$           | -                  | \$ | -             | -          |       | -              |
| 1 Davis      | Rd n/o Blanco               | Off-Site     | 46.2%        | \$           | 4,332,287.69       | \$ | 2,001,517     | 0.8%       | \$    | 925,624        |
| 4D Wide      | n Reservation-4 lanes to WG | Off-Site     | 100.0%       | \$           | 13,886,418.80      | \$ | 13,886,419    | 5.6%       | \$    | 6,421,928      |
| 4E Wide      | n Reservation, WG to Davis  | Off-Site     | 100.0%       | \$           | 7,561,911.23       | \$ | 7,561,911     | 3.1%       | \$    | 3,497,089      |
|              |                             |              |              | E = N        | lexus Sub-Total    | \$ | 246,930,978   |            |       |                |

| tal Trar | sportation Obligation (Fixed by | mplementation | on Agreement | , Indexed to 2016 I   |                                |        |                         |                       |          | TOTAL              | Ş 1 | 114,195 |
|----------|---------------------------------|---------------|--------------|-----------------------|--------------------------------|--------|-------------------------|-----------------------|----------|--------------------|-----|---------|
| Proj     | Description                     | BRP           | % New Trips  | Attributal cost       | 6 Indexed Construction Est     | in     | Fee Basis               | % Obligation          | 2        | 017 \$ Obligation  |     |         |
|          |                                 | Designation   |              | ( to new traffic)     |                                | _      |                         | -                     |          |                    | 1   |         |
| -        | -                               |               | A            | В                     | C                              |        | D= [A x B x C]          | E                     |          | [ D xE ]           |     |         |
|          |                                 |               |              | In-Progress Obligatio | -                              |        |                         |                       |          |                    | 1   |         |
| 2B       | Davis Rd s/o Blanco             | Off-Site      | 100%         | -                     | \$ 12,733,317                  |        | 12,733,317              | 100%                  | \$       | 12,733,317         | 1   |         |
| FO9C     | GJM Blvd-to 218                 | On-Site       | 100%         | -                     | \$ 1,083,775                   | · ·    | 1,083,775               | 100%                  | \$       | 1,083,775          | 1   |         |
| FO12     | Eucalyptus Rd                   | On-Site       | 100%         | -                     | \$ 532,830                     | ) \$   | 532,830                 | 100%                  | \$       | 532,830            |     |         |
|          |                                 |               |              | Local Impro           | ovements                       |        |                         |                       |          |                    | 1   |         |
| 8        | Crescent Ave extend to Abrams   | Off-Site      | 100%         | 100%                  | \$ 1,246,956.41                | _      | 1,246,956               | 100%                  | \$       | 399,956            | 1   |         |
| F02      | Abrams                          | On-Site       | 100%         | 100%                  | \$ 1,044,326.06                |        | 1,044,326               | 100%                  | \$       | 1,044,326          | 1   |         |
| FO5      | 8th Street                      | On-Site       | 100%         | 100%                  | \$ 5,967,035.40                |        | 5,967,035               | 100%                  | \$       | 5,967,035          | 1   |         |
| FO6      | Intergarrison                   | On-Site       | 100%         | 100%                  | \$ 5,857,043.97                | - ·    | 5,857,044               | 100%                  | \$       | 5,857,044          | 1   |         |
| F07      | Gigling                         | On-Site       | 100%         | 100%                  | \$ 7,868,017.39                | · ·    | 7,868,017               | 100%                  | \$       | 7,868,017          |     |         |
| F011     | Salinas Ave                     | On-Site       | 100%         | 100%                  | \$ 4,177,304.25                | 5\$    | 4,177,304               | 100%                  | \$       | 4,177,304          |     |         |
| O13B     | Eastside Pkwy (New alignment)   | On-Site       | 100%         | 100%                  | \$ 17,236,166.74               | \$     | 17,236,167              | 100%                  | \$       | 17,236,167         |     |         |
| FO14     | S Boundary Road Upgrade         | On-Site       | 100%         | 100%                  | \$ 3,457,943.76                | 5\$    | 3,457,944               | 100%                  | \$       | 3,457,944          |     |         |
| 10       | 2nd Ave Extention               | Off-Site      | 100%         | 100%                  | \$-                            | \$     | -                       | 0%                    | \$       | 847,000            |     |         |
|          |                                 |               |              |                       | Sub-Total of                   | f Loca | al Improvements and In  | -Progress Obligations | 5        | Sub-Total          | \$  | (61,20  |
|          |                                 |               |              |                       | Transportation Obligation - (L | ess L  | ocal Improvements + In- | Progress Obligations) |          | Remainder          | \$  | 52,99.  |
|          |                                 |               |              | Regional Imp          | rovements                      |        |                         |                       |          |                    |     |         |
| Proj     | Description                     |               | % New Trips  | Attributal cost       | 2016 Indexed Construction      | n      | Fee Basis               | % of Remaining        | 2        | 017 \$ Obligation  |     |         |
|          |                                 |               |              |                       | Estimate                       |        |                         | Obligation            |          | F x Remainder      |     |         |
|          |                                 |               | A            | В                     | C                              |        | D = [A x B x C]         | F = D / E             | <u> </u> | F x \$52,991,245 ] |     |         |
| R3       | Hwy 1-Seaside Sand City         | Regional      | 100.0%       | 100.0%                | \$ 61,870,182.77               |        | 61,870,183              | 42.5%                 | \$       | 22,538,880         | 1   |         |
| R10      | Hwy 1-Monterey Rd. Interchange  | Regional      | 33.4%        | 77.7%                 | \$ 26,260,455.35               |        | 6,812,393               | 4.7%                  | \$       | 2,481,708          | 1   |         |
| R11      | Hwy 156-Freeway Upgrade         | Regional      | 37.4%        | 52.6%                 | \$ 270,853,911.2               | - ·    | 53,330,792              | 36.7%                 | \$       | 19,428,039         | 1   |         |
| R12      | Hwy 68 Operational Improvements | Regional      | 3.3%         | 67.4%                 | \$-                            | \$     | -                       |                       | \$       | -                  | 1   |         |
| 1        | Davis Rd n/o Blanco             | Off-Site      | 46.2%        | 100.0%                | \$ 4,332,287.69                | \$     | 2,001,517               | 1.4%                  | \$       | 729,139            | 1   |         |
| 4D       | Widen Reservation-4 lanes to WG | Off-Site      | 100.0%       | 100.0%                | \$ 13,886,418.80               | -      | 13,886,419              | 9.5%                  | \$       | 5,058,726          | 1   |         |
| 4E       | Widen Reservation, WG to Davis  | Off-Site      | 100.0%       | 100.0%                | \$ 7,561,911.23                | \$     | 7,561,911               | 5.2%                  | \$       | 2,754,752          | 1   |         |
|          |                                 |               |              |                       |                                | \$     | 145,463,215             | E= Fee Basis Sub-Tota | al       |                    | 1   |         |



TRANSPORTATION AGENCY FOR MONTEREY COUNTY

### Memorandum

| То:           | Board of Directors                               |
|---------------|--|
| From:         | Michael Zeller, Principal Transportation Planner |
| Meeting Date: | April 26, 2017                                   |
| Subject:      | 2017 FORA Fee Study Technical Report             |

### **RECOMMENDED ACTION:**

**APPROVE** the technical report recommending updated projects and fee allocation scenarios to be sent to the Fort Ord Reuse Authority for incorporation into the 2017 FORA Fee Reallocation Study Update.

### **SUMMARY:**

The Fort Ord Reuse Authority has requested a coordinated work effort with the Transportation Agency to review, analyze, and adjust the transportation obligations defined in the Base Reuse Plan as part of a 2017 Fee Reallocation Study Update. The technical report provides recommendations for updating the project list in the Fort Ord Reuse Authority Capital Improvement Program and scenarios for the distribution of fee revenues. FORA will consider the recommended transportation projects and fee allocation scenarios as part of its consideration of updated FORA Community Facilities District fees.

### **FINANCIAL IMPACT:**

The FORA Fee Reallocation Study Update is budgeted at \$127,000, of which \$52,000 will pay for TAMC staff time to manage the project and \$74,998 will pay for consultant costs. The Board approved cooperative agreement obligates FORA to reimburse the Agency for all expenses.

#### **DISCUSSION:**

The 2014 FORA Capital Improvement Program Review – Phase III report acknowledges the need to revisit the 2005 FORA Fee Reallocation Study to assess the validity of the transportation obligations required by the Fort Ord Base Reuse Plan. This prompted the Fort Ord Reuse Authority to request a coordinated work effort with the Transportation Agency for the purposes of reviewing, analyzing, and adjusting the fiscal and physical transportation network obligations defined in the Base Reuse Plan as appropriate. As part of this combined effort, the Transportation Agency has agreed to assume project management of the FORA Fee Reallocation Update.

After a competitive bidding process, Kimley-Horn was selected to conduct the technical analysis for the fee reallocation study. This work included reviewing and updating the land use assumptions in the FORA area that may have changed since the initial 2005 fee study; re-validating the Association of Monterey Bay Area Government's Regional Travel Demand Model to ensure that the results of the modeling are accurate within a range as required by Caltrans; reviewing and modifying the future

transportation network assumptions to cover three scenarios - No Build, Build Current Capital Improvement Program, and Build Alternative Capital Improvement Program; performing a deficiency analysis to identify future roadway impacts from proposed developments within FORA; and finally, re-allocating the fee based on the results of the deficiency analysis.

During this process, Agency staff, FORA staff, and Kimley-Horn also provided numerous presentations to the Fort Ord Reuse Authority's Administrative Committee, which is comprised of the Authority's member jurisdictions as well as transportation agencies and educational institutions that operate within FORA. Additional outreach was conducted with the Cities of Marina and Seaside to discuss potential alterations to the projects contained in FORA's Capital Improvement Program based on the results of this study. The comments and feedback received from the Committee have been incorporated into the report.

The results of the No Build scenario shows that by 2035 if TAMC and FORA do not build the Regional Transportation Plan (RTP) and FORA Capital Improvement Program (CIP) transportation projects, seven of the existing roadways in the current FORA project list would operate at deficient (LOS E or F) levels. If TAMC and FORA complete the RTP and FORA CIP transportation projects, roadways would operate at acceptable levels of service (LOS D or better). However, due to costs and other constraints of widening Highway 1 between Fremont Boulevard and Del Monte, a Build Alternative CIP was also considered that includes enhanced transit service as a potential improvement option along with widening Highway 1. Conceptual transit improvements analyzed included Bus-On-Shoulder operations along Highway 1 and enhanced transit service along

corridors which carry traffic that would otherwise be accommodated by Highway 1 widening. This analysis shows that the FORA CIP projects provide sufficient improvement to the roadway network to address future growth-related transportation deficiencies.

Based on these findings, Agency staff recommends confirming the Build Alternative CIP transportation network as the same as the Build 2015 CIP transportation network with the following changes:

- Broaden the description of "regional" project R3a widening Highway 1 between Fremont Boulevard and Del Monte Boulevard to include adding new enhanced transit improvements and service (Bus on Shoulder or Monterey Branch Line Bus Rapid Transit, and Local Monterey-Salinas Transit Service), and improvements to the Highway 1 – Fremont Boulevard Interchange in Seaside; and
- At the request of the City of Marina, include the FORA-Marina Reimbursement Agreement 'Completion' Project (2nd Avenue Extension) in the FORA CIP, redistributing funds amongst the Marina projects.

It is further recommended that the cost reallocation included within this document as Exhibit 25 be used as the starting point for updating the FORA CIP obligations, recognizing that it is likely that further adjustments will be necessary based on Fort Ord Resue Authority and local jurisdiction direction. Since the FORA Community Facilities District fee is a Mello-Roos tax, the FORA Board has discretion in assigning the fee revenues to the transportation projects. Previously, the FORA Board policy has been to fund the "on-site" projects at 100% and distribute the remainder of the funding among the "regional" and "off-site" projects.

ATTACHMENTS:

D <u>2017 FORA Fee Reallocation Study - Deficiency Analysis</u>

| Land Use                          |  | Future |
|-----------------------------------|--|--------|
| Location & Description            | TAZ                                      | Units  |
| NEW RESIDENTIAL                   |  |        |
| <u>Marina</u>                     |  |        |
| Marina Heights                    | 839, 855, 870, 848                       | 1,050  |
| The Promontory                    | 826                                      | 0      |
| Dunes                             | 788, 790, 791, 815, 821                  | 970    |
| ТАМС                              | 788                                      | 200    |
| Marina Subtotal                   |  | 2,220  |
| <u>Seaside</u>                    |  |        |
| Seaside Highlands (1)             | 765                                      | 0      |
| Seaside Resort                    | 762                                      | 125    |
| Seaside                           | 771, 801                                 | 995    |
| Seaside Subtotal                  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,  | 1,120  |
|                                   |  | 1,120  |
| <u>Other</u>                      |  |        |
| UC                                | 801                                      | 240    |
| Del Rey Oaks                      | 1782                                     | 691    |
| East Garrison                     | 1035, 1039, 1042, 1052, 1065, 1068, 1070 | 1,151  |
| Other Subtotal                    |  | 2,082  |
| TOTAL NEW RESIDENTIAL             |  | 5,422  |
|                                   |  | 5,422  |
| Existing/Replacement Residential  |  |        |
| Preston Park (Entitled)           | 853                                      | 0      |
| Seahaven (Planned)                | 813                                      | 400    |
| Abrams B (Entitled)               | 853                                      | 0      |
| MOCO Housing Authority (Entitled) | 815                                      | 0      |
| Shelter Outreach Plus (Entitled)  | 815                                      | 0      |
| VTC (Entitled)                    | 815                                      | 0      |
| Interim Inc (Entitled)            | 815                                      | 0      |
| Sunbay (Entitled)                 | 769                                      | 0      |
| Bayview (Entitled)                | 769                                      | 0      |
| Seaside Highlands (Entiteled)     | 761                                      | 0      |
| TOTAL EXISTING/REPLACE            |  | 400    |
|                                   |  |        |
| CSUMB (Planned)                   |  | 492    |
|                                   | TOTAL RESIDENTIAL UNITS                  | 6,314  |
|                                   | TOTAL RESIDENTIAL UNITS                  | 0,514  |

### Exhibit 1 - Development Forecasts FORA 2016/17 CIP: Residential (1)

(1) Land use information based on FORA 2016/17 CIP with updates based on agency input.

| Land Use<br>Location & | TAZ                     | Future<br>Square | Future<br>Employees |
|------------------------|-------------------------|------------------|---------------------|
| Description            |                         | Footage          |                     |
|                        |                         |                  |                     |
| NON-RESIDENTIAL        |                         |                  |                     |
| <u>Office</u>          |                         |                  |                     |
| Del Rey Oaks           | 1782                    | 400,000          | 1,143               |
| Monetery               | 1782                    | 721,524          | 2,061               |
| East Garrison          | 1052                    | 34,000           | 97                  |
| Imjin Office Park      | 789                     |                  | 0                   |
| Dunes                  | 788, 790, 791, 815, 821 | 349,000          | 997                 |
| Seahaven               | 813                     | 16,000           | 46                  |
| Interim Inc.           | 815                     | 0                | 0                   |
| Marina CY              | 899                     | 177,000          | 506                 |
| TAMC                   | 791                     | 40,000           | 114                 |
| Seaside                | 1803                    | 202,000          | 577                 |
| UC                     | 980                     | 680,000          | 1,943               |
| <u>Industrial</u>      |                         |                  |                     |
| Monterey               | 1782                    | 216,275          | 216                 |
| Marina CY              | 899                     | 0                | 0                   |
| Dunes                  | 788, 790, 791, 815, 821 | 0                | 0                   |
| Seahaven               | 813                     | 6,000            | 6                   |
| Marina Airport         | 899                     | 0                | 0                   |
| ТАМС                   | 791                     | 35,000           | 35                  |
| Seaside                | 1803                    | 125,320          | 125                 |
| UC                     | 980                     | 100,000          | 100                 |
| <u>Retail</u>          |                         |                  |                     |
| Del Rey Oaks           | 1782                    | 5,000            | 9                   |
| East Garrison          | 1052                    | 40,000           | 73                  |
| Seahaven               | 813                     | 0                | 0                   |
| Dunes                  | 788, 790, 791, 815, 821 | 175,600          | 319                 |
| TAMC                   | 791                     | 75,000           | 136                 |
| Seaside Resort         | 762                     | 16,300           | 30                  |
| Seaside                | 1803                    | 1,666,500        | 3,030               |
| UC                     | 980                     | 310,000          | 564                 |
|                        |                         | 5,390,519        | 12,128              |

| Land Use          | TAZ  | Future |
|-------------------|------|--------|
| Location &        |      | Hotel  |
| Description       |      | Rooms  |
| HOTEL ROOMS       |      |        |
| Hotel Rooms       |      |        |
| Del Rey Oaks      | 1782 | 550    |
| Dunes             | 790  | 0      |
| Dunes             | 789  | 310    |
| Seaside Resort    | 762  | 330    |
| Seaside Resort TS | 762  | 170    |
| Seaside           | 1803 | 660    |
| UC                | 980  | 0      |
|                   |      | 2,020  |

# 2017-2018 OBLIGATORY PROJECT OFFSETS AND REMAINING OBLIGATIONS

| PROJECT #      | PROJECT TITLE                    | PROJECT LIMITS / DESCRIPTION   | TAMC Rea<br>TOTAL COST | llocation<br>% | Study 2005     |                | llocatio<br>% | on Study 2017<br>FORA PORTION | FORA Offsets<br>2005-2017 | Remaining<br>Obligation | Obligation<br>Indexed by CCI | %<br>Complete |
|----------------|----------------------------------|--|------------------------|----------------|----------------|----------------|---------------|-------------------------------|---------------------------|-------------------------|------------------------------|---------------|
| REGIONAL II    | MPROVEMENTS                      |  |                        |                |                |                |               |                               |                           |                         |                              |               |
| R3             | Hwy 1-Seaside Sand City          | Hwy 1 Traffic Relief   | \$ 45,000,000          | 34.0%          | \$ 15,282,245  | \$ 61,870,183  | 36%           | \$ 22,538,880                 | \$ -                      | \$ 22,538,880           | 23,426,707                   | 0%            |
| R10            | Hwy 1-Monterey Rd. Interchange   | Hwy 1 Traffic Relief @ Monterey Rd. Interchange  | 19,100,000             | 13.1%          | 2,496,648      | 6,812,393      | 36%           | 2,481,708                     | -                         | 2,481,708               | 2,579,464                    | 0%            |
| R11            | Hwy 156-Freeway Upgrade          | Widen existing highway to 4 lanes and upgrade highway to freeway status with appropriate interchanges. Interchange modification as needed at US 156 and 101.   | 197,000,000            | 3.6%           | 7,092,169      | 53,330,792     | 36%           | 19,428,039                    | -                         | 19,428,039              | 20,193,327                   | 0%            |
| SUB-TOTAL - R  | EGIONAL IMPROVEMENTS             |  | \$ 261,100,000         |                | \$ 24,871,062  | \$ 122,013,368 |               | \$ 44,448,628                 | \$ -                      | \$ 44,448,628           | \$ 46,199,498                |               |
| OEE-SITE IM    | PROVEMENTS                       |  |                        |                | ·              |                |               |                               |                           | •                       |                              |               |
| 1              | Davis Rd n/o Blanco              | Davis-Blanco Intersection Improvments & Roadway Widening   | \$ 3,151,000           | 16.1%          | \$ 506,958     | \$ 2,001,517   | 36%           | \$ 729,139                    | \$ -                      | \$ 729,139              | 757,860                      | 0%            |
| 2B             | Davis Rd s/o Blanco              | Widen to 4 lanes from Blanco to Reservation; Build 4 lane bridge over Salinas River  | 22,555,000             | 41.0%          | 9,242,411      | 12,733,317     | F             | 12,733,317                    | 537,203                   | 12,196,114              | 12,676,529                   | 4%            |
| 4D             | Widen Reservation-4 lanes to WG  | Widen to 4 lanes from existing 4 lane section East Garrison Gate to Watkins Gate   | 10,100,000             | 37.8%          | 3,813,916      | 13,886,419     | 36%           | 5,058,726                     | 476,584                   | 4,582,142               | 4,762,637                    | 9%            |
| 4E             | Widen Reservation, WG to Davis   | Widen to 4 lanes from Watkins Gate to Davis Rd   | 5,500,000              | 40.3%          | 2,216,321      | 7,561,911      |               | 2,754,752                     | -                         | 2,754,752               | 2,863,264                    | 0%            |
| 8              | Crescent Ave extend to Abrams    | Extend existing Crescent Court Southerly to join proposed Abrams Dr (FO2)  | 906,948                | 100%           | 906,948        | 399,956        | 100%          | 399,956                       | -                         | 399,956                 | 415,711                      | 0%            |
| FO20           | 2nd Ave Extention                | Connection between Del Monte and Intersection at Imjin/2nd Ave   | -                      |                | -              | 847,000        | 100%          | 847,000                       |                           | 847,000                 | 880,364                      | 0%            |
| SUB-TOTAL - O  | OFF-SITE IMPROVEMENTS            |  | \$ 42,212,948          |                | \$ 16,686,554  | \$ 37,430,120  |               | \$ 22,522,890                 | \$ 1,013,787              | \$ 21,509,103           |                              |               |
|                |                                  |  |                        |                |                |                |               |                               |                           |                         |                              |               |
|                | PROVEMENTS                       | Construct a new 2-lane arterial from intersection with 2nd Ave easterly to intersection with   |                        |                |                |                |               |                               |                           |                         |                              |               |
| FO2            | Abrams                           | Crescent Court extension   | \$ 759,569             |                | \$ 759,569     | \$ 1,044,326   | 100%          |                               | \$-                       | \$ 1,044,326            | 1,085,463                    | 0%            |
| FO5            | 8th Street                       | Upgrade/construct new 2-lane arterial from 2 <sup>nd</sup> Ave to Intergarrison Rd   | 4,340,000              | 100%           | 4,340,000      | 5,967,035      | 100%          | 5,967,035                     | 1,018,890                 | 4,948,145               | 5,143,057                    | 17%           |
| FO6            | Intergarrison                    | Upgrade to a 4-lane arterial from Eastside Rd to Reservation   | 4,260,000              | 100%           | 4,260,000      | 5,857,044      | 100%          | 5,857,044                     | 1,559,469                 | 4,297,575               | 4,466,860                    | 27%           |
| F07            | Gigling                          | Upgrade/Construct new 4-lane arterial from General Jim Moore Blvd easterly to Eastside Rd  | 5,722,640              | 100%           | 5,722,640      | 7,868,017      | 100%          | 7,868,017                     | 353,510                   | 7,514,507               | 7,810,510                    | 4%            |
| FO9C           | GJM Blvd-s/o Coe to S Boundary   | Widen from 2 to 4 lanes from s/o Coe to South Boundary Rd  | 24,065,000             | 100%           | 24,065,000     | 1,083,775      | F             | 1,083,775                     |                           | 1,083,775               | 1,126,466                    | 0%            |
| F011           | Salinas Ave                      | Construct new 2 lane arterial from Reservation Rd southerly to Abrams Dr   | 3,038,276              | 100%           | 3,038,276      | 4,177,304      | 100%          | 4,177,304                     | -                         | 4,177,304               | 4,341,852                    | 0%            |
| F012           | Eucalyptus Rd                    | Upgrade to 2 lane collector from General Jim Moore Blvd to Eastside Rd to Parker Flats cut-off   | 5,800,000              | 100%           | 5,800,000      | 532,830        | F             | 532,830                       | -                         | 532,830                 | 553,819                      | 0%            |
| FO13B          | Eastside Pkwy (New alignment)    | Construct new 2 lane arterial from Eucalyptus Rd to Parker Flats cut-off to Schoonover Dr  | 12,536,370             | 100%           | 12,536,370     | 17,236,167     | 100%          | 17,236,167                    | 510,000                   | 16,726,167              | 17,385,025                   | 3%            |
| F014           | S Boundary Road Upgrade          | Upgrade to a 2 lane arterial, along existing alignment from General Jim Moore Blvd to York Rd  | 2,515,064              | 100%           | 2,515,064      | 3,457,944      | 100%          | 3,457,944                     | 338,986                   | 3,118,959               | 3,241,817                    | 10%           |
| SUB-TOTAL - O  | N-SITE IMPROVEMENTS              |  | \$ 63,036,919          |                | \$ 63,036,919  | \$ 47,224,442  |               | \$ 47,224,442                 | \$ 3,780,855              | \$ 43,443,588           | \$ 45,154,869                |               |
| TRANSPORATIO   | ON TOTALS                        |  | \$ 366,349,867         |                | \$ 104,594,535 | \$ 206,667,930 |               | \$ 114,195,960                | \$ 4,794,642              | \$ 109,401,318          | \$ 113,710,732               | 2             |
| Transit Capit  | tal Improvements                 |  |                        |                |                |                | -             |                               |                           |                         |                              |               |
| Т3             | Transit Vehicle Purchase/Replace | 15 busses  | \$ 15,000,000          | 42%            | \$ 6,298,254   | \$ 6,298,254   | 100%          | \$ 6,298,254                  | \$ -                      | \$ 6,298,254            | 6,546,347                    | 0%            |
| T22            | Intermodal Centers               | (PFIP T-31) includes 3 elements: 1. Intermodal Transportation Center @ 1st. Avenue South of<br>8th. Street 2. Park and Ride Facility @ 12th Street and Imjin, and 3. Park and Ride Facility @<br>8th. Street and Gigling | 3,800,000              | 126%           | 4,786,673      | 4,786,673      | 100%          | 4,786,673                     | 1,000,000                 | \$ 3,786,673            | 3,935,833                    | 21%           |
| SUB-TOTAL - TI | RANSIT                           |  | \$ 18,800,000          |                | \$ 11,084,926  | \$ 11,084,926  |               | \$ 11,084,926                 | \$ 1,000,000              | \$ 10,084,926           | \$ 10,482,181                |               |
|                |                                  |  | ANSIT - TOTALS         |                |                |                |               |                               |                           |                         |                              |               |

### TABLE 1A

### 2017-2018 OBLIGATORY PROJECT OFFSETS, REMAINING OBLIGATIONS AND COMPLETED PROJECTS

| PROJECT    | # PROJECT TITLE                     | PROJECT LIMITS / DESCRIPTION  | FORA BUDGET    | TOTAL OFFSETS<br>To Date | REMAING<br>OBLIGATION | OBLIGATION<br>INDEXED BY CCI | %<br>COMPLETE |
|------------|-------------------------------------|---|----------------|--------------------------|-----------------------|------------------------------|---------------|
|            |                                     | TRANSPORTATION / TRANSIT OBLIGATION - TOTALS  | \$ 125,280,886 | \$ 5,794,642             | \$ 119,486,245        | \$ 124,192,912               | 4.5%          |
| Building R | Removal                             |   |                |                          |                       |                              |               |
|            |                                     | FORA Remaining Building Removal Obligations   | FOR BUDGET     | TOTAL OFFSET             | REMAINING             | INDEXED                      | % Complete    |
| S201       | Seaside Surplus II                  | Hazardous material identification and removal, building removal, and site restoration | 5,499,572      | 166,371                  | 5,333,201             | 5,543,280                    | 3%            |
| S202       | Marina Stockade                     | Hazardous material identification and removal, building removal, and site restoration | 2,200,000      | 16,278                   | 2,183,722             | 2,269,741                    | 1%            |
| TOTAL CUM  | IMULATIVE BUILDING REMOVAL TO DATE  |   | 7,699,572      | 182,649                  | 7,516,923             | 7,813,021                    | 2%            |
| Water Au   | gmentation                          |   |                |                          |                       |                              |               |
|            |                                     | FORA Water Augmentation, BRP required CEQA Mitigations                                | FOR BUDGET     | TOTAL OFFSET             | REMAINING             | INDEXED                      | % Complete    |
| WA01       | Pipeline' Reimbursement             | MCWD Recycled Water 'Pipeline' Reimbursement (Reimbursement Agreement)                | 6,000,000      | 890,140                  | 5,109,860             | 5,311,142                    | 15%           |
| WA02       | Secondary Component                 | Secondary Component (Identification, Planning, Implementation)                        | 157,000        | -                        | 157,000               | 163,184                      | 0%            |
| WA00       | General                             | CEQA mitigations  | 18,115,615     | 561,780                  | 17,553,835            | 18,245,296                   | 3%            |
| TOTAL CUM  | IULATIVE OFFSETS AGAINST WATER AUGN | IENTATION PROJECTS TO DATE  | 24,272,615     | 1,451,920                | 22,820,695            | 23,719,622                   | 6%            |

| Habitat M | litigations                           |   |            |              |            |            |            |
|-----------|---------------------------------------|---|------------|--------------|------------|------------|------------|
|           |                                       | FORA Habitat Managemnet and Conservation, BRP required CEQA Mitigations | FOR BUDGET | TOTAL OFFSET | REMAINING  | INDEXED    | % Complete |
|           | Joint Powers Authority Set Aside      | 30.2% CFD Set Aside   | 42,799,493 | 11,385,440   | 31,414,053 | 32,651,480 | 27%        |
| TOTAL CUM | ULATIVE OFFSETS AGAINST WATER AUGMENT | ATION PROJECTS TO DATE  | 42,799,493 | 11,385,440   | 31,414,053 | 32,651,480 | 27%        |

| Complete  | d Capital Improvements                    |  |                    |               |                |                |            |
|-----------|---|--|--------------------|---------------|----------------|----------------|------------|
|           | FORA offsets against transportation/trans | it network obligations per 1995 & 2005 TAMC Study. Funded by EDA grant funds, state and local matching funds, revenue bond proceeds, development fees. | FOR BUDGET         | TOTAL OFFSET  | REMAINING      | INDEXED        | % Complete |
| FO9       | General Jim Moore Blvd                    | Improvements to NoSo. Rd, GJMB Phase 1-1V, Utility and Landscaping   | \$ 24,065,000      | \$ 30,812,841 | -              | -              | 100%       |
| FO3       | Imjin Parkway                             | 12th St. Improvements, Utilities, and Imjin Parkway Construction   | 7,952,000          | 8,247,818     | -              | -              | 100%       |
| FO8       | 2nd Ave                                   | 2nd Ave. Roadway Improvements from Lightfighter to Imjin, Utilties   | 5,605,525          | 5,605,525     | -              | -              | 100%       |
| FO10      | California Ave.                           | California Ave. Roadway Improvements, and Utilities.   | 2,029,295          | 2,227,906     | -              | -              | 100%       |
| FO12      | Eucalyptus Rd.                            | Eucalyptus Rd. Construction  | 5,800,000          | 5,328,032     | -              | -              | 100%       |
| R12       | Hwy 68 Operational Improvements           | Operational improvements at San Benancio, Laureles Grade and Corral De Tierra  | 223,660            | 312,205       | -              | -              | 100%       |
| TOTAL TR  | ANSPORTATION COMPLETED                    |  | \$ 45,451,820      | \$ 52,222,122 | -              | -              |            |
|           | Retain/Percolate stormwater; e            | liminate discharge of stormwater to Monterey Bay Sanctuary. Project completed/financial obligation met in 2004. Funded by EDA grant proceeds.          | 1,631,951          | 1,631,951     | -              | -              | 100%       |
| TOTAL ST  | ORMWATER COMPLETED                        |  | 1,631,951          | 1,631,951     | -              | -              |            |
|           |   | Fire Rolling Stock purchased and transferred to jurisdictions  | 1,160,000          | 1,160,000     | -              | -              | 100%       |
| TOTAL FIF | RE-FIGHTING COMPLETED                     |  | 1,160,000          | 1,160,000     | -              | -              |            |
|           | Pilot Project                             | Fort Ord catalogue of buildings, site and building charactarization,   |                    |               | -              | -              | 100%       |
| FO3       | Imjin Parkway - Building Removal          | Roadway implementation preperation and building removal - 37 buildings   | 1,289,631          | 1,289,631     | -              | -              | 100%       |
| FO8       | 2nd Avenue - Building Removal             | Roadway implementation preperation and building removal - 14 buildings   | 837,368            | 837,368       | -              | -              | 100%       |
| TOTAL BL  | JILDING REMOVAL COMPLETED                 |  | 2,126,999          | 2,126,999     | -              | -              |            |
|           |   |  |                    |               |                |                |            |
|           |   | OTHER OBLIGATION - TOTA  | ALS \$ 125,142,450 | \$ 70,161,081 | \$ 61,751,671  | \$ 64,184,123  | 56.1%      |
|           |   |  |                    |               |                |                |            |
|           |   | TOTAL REMAINING CAPITAL IMPROVEMENT OBLIGATION   | ON \$ 250.423.336  | \$ 75.955.723 | \$ 181.237.916 | \$ 188.377.035 | 30%        |

# 2017-18 TRANSPORTATION NETWORK AND TRANSIT ELEMENTS BY PRIORITY

| Priority | Proj# Description                   | Lead            | Obligation     | 2017-2018    | 2018-2019    | 2019-2020     | 2020-2021     | 2021-2022     | 2022-2023     | 2023-2024     | 2024-2025     | 2025-2026     | 2026-2027    | POST FORA | TOTAL Budget   |
|----------|-------------------------------------|-----------------|----------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-----------|----------------|
| 1        | FO13B Eastside Parkway              | On-Site FORA    | \$ 17,385,025  | \$ 500,000   | 500,000      | 625,000       | 600,000       | 4,500,000     | 6,000,000     | 4,660,025     | -             | -             | -            | 0         | 17,385,025     |
| 2        | FO14 South Boundary Road Upgrade    | On-Site FORA    | \$ 3,241,817   | 400,000      | 1,500,000    | 1,341,817     | -             | -             | -             | -             | -             | -             | -            | 0         | 3,241,817      |
| 3        | 2B Davis Rd south of Blanco         | Off-Site MoCo   | \$ 12,676,529  | 500,000      | 1,725,000    | 1,000,000     | 2,000,000     | 3,450,000     | 4,001,529     |               |               |               |              | 0         | 12,676,529     |
| 4        | T3 Transit Vehicle Purchase/Replace | Transit MST     | \$ 6,546,347   | 1,500,000    | -            | -             | 3,500,000     | -             | -             | 1,546,347     | -             | -             | -            | 0         | 6,546,347      |
| 5        | FO12 Eucalyptus Road                | On-Site FORA    | \$ 553,819     | 400,000      | 153,819      | -             | -             | -             | -             | -             | -             | -             | -            | (0)       | 553,819        |
| 6        | 8 Crescent Ave extend to Abrams     | Off-Site Marina | \$ 415,711     | 415,711      |              |               |               |               |               |               |               |               |              | (0)       | 415,711        |
| 7        | FO7 Gigling                         | On-Site FORA    | \$ 7,810,510   | 500,000      | 2,000,000    | 5,310,510     | -             | -             | -             | -             | -             | -             | -            | (0)       | 7,810,510      |
| 8        | FO6 Intergarrison                   | On-Site FORA    | \$ 4,466,860   | 100,000      | 100,000      | 300,000       | 695,540       | 3,271,320     | -             | -             | -             | -             | -            | 0         | 4,466,860      |
| 9        | R3a Hwy 1-Del Monte-Fremont-MBL     | Regional TAMC   | \$ 23,426,707  | -            | -            | -             | -             | -             | 1,000,000     | 2,000,000     | 10,000,000    | 10,426,707    | -            | (0)       | 23,426,707     |
| 10       | FO5 8th Street                      | On-Site Marina  | \$ 5,143,057   | -            | 400,000      | 500,000       | 1,243,057     | 3,000,000     | -             | -             | -             | -             | -            | (0)       | 5,143,057      |
| 11       | R11 Hwy 156-Freeway Upgrade         | Regional TAMC   | \$ 20,193,327  | -            | -            | 2,000,000     | 3,500,000     | -             | 5,450,000     | 5,450,000     | 3,793,327     | -             | -            | (0)       | 20,193,327     |
| 12       | T22 Intermodal Centers              | Transit MST     | \$ 3,935,833   | -            | -            | -             | -             | 500,000       | 1,700,000     | 1,735,833     |               |               |              | 0         | 3,935,833      |
| 13       | FO9C GJM Blvd                       | On-Site FORA    | \$ 1,126,466   | -            | -            | 1,126,466     |               | -             | -             | -             | -             | -             | -            | (0)       | 1,126,466      |
| 14       | 4E Widen Reservation, WG to Davis   | Off-Site MoCo   | \$ 2,863,264   | -            | -            | -             | -             | -             | -             | 2,863,264     | -             | -             | -            | 0         | 2,863,264      |
| 15       | 4D Widen Reservation-4 lanes to WG  | Off-Site MoCo   | \$ 4,762,637   | -            | -            | -             | -             |               |               | 1,900,000     | 2,862,637     |               |              | 0         | 4,762,637      |
| 16       | 1 Davis Rd north of Blanco          | Off-Site MoCo   | \$ 757,860     | -            | -            | -             | -             | -             |               | -             | -             | 757,860       | -            | 0         | 757,860        |
| 17       | R10 Hwy 1-Monterey Rd. Interchange  | Regional TAMC   | \$ 2,579,464   | -            | -            | -             | -             |               |               |               |               |               | 2,579,464    | 0         | 2,579,464      |
| 18       | FO11 Salinas Ave                    | On-Site Marina  | \$ 4,341,852   | -            | -            | 400,000       | 1,500,000     | 2,441,852     |               |               |               | -             | -            | (0)       | 4,341,852      |
| 19       | FO2 Abrams                          | On-Site Marina  | \$ 1,085,463   | -            | -            | 1,085,463     | -             |               |               |               |               |               |              | (0)       | 1,085,463      |
| ~9       | 10 2nd Ave Extention                | Off-Site Marina | \$ 880,364     | 500,000      | 380,364      |               | -             | -             | -             | -             | -             | -             | -            | 0         | 880,364        |
|          | Transportation and Transit          | GRAND TOTALS    | \$ 124,192,912 | \$ 4,815,711 | \$ 6,759,183 | \$ 13,689,256 | \$ 13,038,597 | \$ 17,163,172 | \$ 18,151,529 | \$ 20,155,469 | \$ 16,655,964 | \$ 11,184,567 | \$ 2,579,464 | \$ -      | \$ 124,192,912 |

# FY 2017/18 Evidence Based Method for Priority Ranking - DRAFT

| Priority Order Set by Rank                  |  |     |  | _                              | _                         | _                                 | ٧         | Veigh          | nt Set                                 | t by S                                | urve                          | y of A       | Admiı        | nistra              | tive          | Comi             | mitte       | e             |                    |                       | _                          |                           |
|---|--|-----|--|--------------------------------|---------------------------|-----------------------------------|-----------|----------------|--|---------------------------------------|-------------------------------|--------------|--------------|---------------------|---------------|------------------|-------------|---------------|--------------------|-----------------------|----------------------------|---------------------------|
| Priority Score Improvement - Description    |  |     | No. Criteria   |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     | Survey Number |                  |             |               |                    | We                    | eight                      |                           |
| 1   | 14.43 FO13B - Eastside Parkway   |     |  |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  | 5 #6        | _             |                    |                       |                            |                           |
|   | 14.43 FOTSD - Eastside Parkway   | 0   | 1 Necessary to mitigate reuse plan   |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     | 2 5           |                  | 5 5         | 4             | 4.3                | 86                    | 6%                         |                           |
| 2   | 16.09 FO14 - S. Boundary Road Upgrade  |     | 2 Environmental / Design is complete   |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     | 3 4           |                  | 4 4         | 2             | 3.3                |                       | 6%                         |                           |
| 3   | 16.03 2B - Davis Rd. S of Blanco   |     | 3 Can be completed prior to FORA's 2020 transition   |                                |                           |                                   |           |                |  |                                       |                               |              |              | <u> </u>            | 1 3           | 2 3              | _           | 2             | 2.4                |                       | 9%                         |                           |
| 4   | 14.51 T3 - Purchase/Replace Transit  |     | 4 Uses FORA CIP funding as matching funds to leverage grant dollars  |                                |                           |                                   |           |                |  |                                       |                               |              |              | 1 4                 | Ŭ             | 4 4              | 5           | 3.9           |                    | 7%                    |                            |                           |
| 5   | 13.34 FO12 - Eucalyptus Rd   |     | 5 Can be coordinated with other agencies projects  |                                |                           |                                   |           |                |  |                                       |                               |              |              | 4                   | 3 3           |                  | 4 3         | 4             | 3.6                |                       | 1%                         |                           |
| 7   | 13.34 FO7 - Gigling  |     | <ul><li>6 Furthers inter-jurisdictional equity</li><li>7 Supports jurisdictions "flagship" project</li></ul> |                                |                           |                                   |           |                |  |                                       | 5                             | 4 3          | 5 !          |                     | 5             | 4.3              |             | 6%            |                    |                       |                            |                           |
| 8   | 11.94 FO6 - Intergarrison  |     |  |                                |                           |                                   |           |                |  |                                       | 5                             | 4 3          | 3            |                     | 3             | 3.7              | -           | 4%            |                    |                       |                            |                           |
| 9   | 11.60 R3 - Hwy 1- Seaside/Sand City  | - H | 8 Project links to jurisdictional development programs   |                                |                           |                                   |           |                |  |                                       |                               | 5            | 2 3          | 4 !                 | 5 3           | 4                | 3.7         | //            | 4%                 |                       |                            |                           |
| 10  | 11.40 FO5 - 8th Street   |     |  |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 11  | 10.80 R11 - Hwy 156 Freeway Upgrade  |     |  |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 12  | 10.60 T22 - Inter-modal Centers  |     | ** Criteria Scoring Survey's are not shown due to size. Survey's are available upon request.                 |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 13  | 10.06 FO9D - General Jim to 218  |     |  |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  |             |               |                    |                       |                            | _                         |
| 14  | 9.89 4D - Widen Reservation to Watkins Gate  |     | Improvement Ranking Data   |                                |                           |                                   |           |                |  |                                       |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 15  | 9.89 4E - Widen Reservation, Watkins to Davis  |     |  |                                |                           | S                                 |           |                | (D                                     | /is                                   |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 6   | 9.49 8 - Crescent Ave  |     |  |                                |                           | nent                              |           |                | Gat                                    | Dav                                   |                               |              |              |                     |               |                  |             |               |                    |                       |                            |                           |
| 16  | 8.40 1 - Davis Rd. N. of Blanco  |     |  |                                | e                         | ven                               |           |                | cins                                   | is to                                 | ams                           |              |              |                     |               |                  |             |               |                    | ade                   |                            |                           |
| 17  | 8.29 R10 - Monterey Rd. Interchange  |     | City   | ange                           | grac                      | nprc                              |           |                | Natk                                   | atkin                                 | Abra                          |              |              |                     |               |                  |             |               |                    | lpgr                  | ısit                       |                           |
| 18  | 8.17 FO11 - Salinas Ave  |     | ) pui  | ercha                          | / Up                      | ial Ir                            | 0         | JCO            | to \                                   | , Wa                                  | e to                          |              |              |                     |               | 218              |             |               | vay                | adL                   | Trar                       | ŝ                         |
| 19  | 8.17 FO2 - Abrams  |     | e/Sa   | Inte                           | way                       | atior                             | Blanco    | Blar           | ition                                  | tion                                  | Ave                           |              |              |                     |               | to               |             | 2d            | arkv               | Ro                    | ace                        | ente                      |
| <del>5</del>                                | 14.57 R12 Hwy 68 Operational Improvements  |     | Seaside/Sand City  | Rd.                            | Free                      | pera                              | of        | S of Blanco    | erva                                   | erva                                  | cent                          |              |              | son                 |               | Чİ               | Ave         | tus F         | de P               | dary                  | tepla                      | a C                       |
| 16  | 9.49 8 Extend Crescent Ave to Abrams   |     | Sea  | srey                           | 56                        | 080                               | Ż         |                | Res                                    | Res                                   | Cres                          | ns           | treet        | arris               | g             | leral            | las         | alypi         | stsic              | Boundary Road Upgrade | se/F                       | pou                       |
| <b>11</b>                                   |  |     | 'y 1-  | onte                           | - Hwy 156 Freeway Upgrade | - Hwy 68 Operational Improvements | s Rc      | vis F          | den                                    | den                                   | D pu                          | Abrams       | 8th Street   | Iterg               | Gigling       | - General Jim to | Salinas Ave | Eucalyptus Rd | - Eastside Parkway | S. B                  | cha                        | ter-r                     |
|   |  |     | R3 - Hwy   | R10 - Monterey Rd. Interchange | н<br>-                    | H - d                             | Davis Rd. | 2B - Davis Rd. | 4D - Widen Reservation to Watkins Gate | - Widen Reservation, Watkins to Davis | Extend Crescent Ave to Abrams |              |              | FO6 - Intergarrison |               | - O6             | '           | 12 -          | F013B              |                       | - Purchase/Replace Transit | T22 - Inter-modal Centers |
|   | Criteria   |     | R3   |                                | R11                       | R12                               | '<br>     |                |  | 4 E                                   | - 00                          | F02          | FO5          |                     | FO7           | F09D             | F011        | F012          |                    | F014                  | Т3                         |                           |
|   | Ranking (Sum of Criteria Scores)   |     | 11.60  | 8.29                           | 10.80                     | 14.57                             | 8.40      | 16.03          | 9.89                                   | 9.89                                  | 9.49                          | 8.17         | 11.40        | 11.94               | 13.34         | 10.06            | 8.17        | 13.34         | 14.43              |                       | 14.51                      | 10.60                     |
|   | 1 Necessary to mitigate reuse plan   |     | 1.71<br>0.66   | 1.71                           | 1.71                      | 2.57                              | 2.57      | 1.71           | 1.71                                   | 1.71                                  | 1.71                          | 1.71         | 1.71         | 1.71                | 1.71          | 1.71             | 1.71        | 1.71          | 1.71               | 2.57                  | 1.71                       | 1.71                      |
|   | 2 Environmental / Design is complete   |     |  | 0.66                           | 0.66                      | 3.29                              | 0.66      | 3.29           | 0.66                                   | 0.66                                  | 0.66                          | 0.66         | 0.66         | 0.66                | 1.31          | 1.97             | 0.66        | 3.29          | 0.66               |                       | 1.97                       | 0.66                      |
|   | <ul><li>3 Can be completed prior to FORA's 2020 transition</li><li>4 Uses FORA CIP funding as matching funds to leverage grant dollars</li></ul> |     |  | 0.49<br>0.77                   | 0.49                      | 2.43<br>0.77                      | 0.49      | 0.97           | 0.49                                   | 0.49                                  | 2.43<br>0.77                  | 0.49<br>0.77 | 0.49         | 0.97<br>0.77        | 0.97          | 0.97             | 0.49        | 1.46          | 0.49               |                       | 1.46<br>1.54               | 0.49                      |
|   | 5 Can be coordinated with other agencies projects  |     |  | 0.77                           | 2.31<br>0.71              | 0.77                              | 0.77      | 3.09<br>1.43   | 0.77                                   | 0.77<br>0.71                          | 0.77                          | 0.77         | 1.54<br>0.71 | U.//<br>1/2         | 0.77<br>1.43  | U.//<br>1 /2     | 0.77        | 0.77<br>1.43  | 0.77               | / 1.54<br>3 1.43      | 1.54<br>1.43               | 0.77<br>1.43              |
| 6 Furthers inter-jurisdictional equity      |  |     | 0.71<br>4.29   | 1 71                           | 3.43                      | 2.57                              | 1 71      | 2.57           | 2.57                                   | 2.57                                  | 1.71                          | 0.71         | 2.57         | 1.43<br>3.43        | 1.43<br>3.43  | 1.43             | 0.71        | 1.43          | 3.43               |                       | 1.43<br>3.43               | 2.57                      |
| 7 Supports jurisdictions "flagship" project |  |     | 1.49   | 0.74                           | 0.74                      | 1.49                              | 0.74      | 1.49           | 1.49                                   | 1.49                                  | 0.74                          | 0.00         | 1.49         | 0.74                | 1.49          | 0.74             | 0.74        | 2.23          | 2.23               |                       | 2.23                       | 1.49                      |
|   | 8 Project links to jurisdictional development programs   |     |  | 1.49                           | 0.74                      | 0.74                              | 0.74      | 1.49           | 1.49                                   | 1.49                                  | 0.74                          | 2.23         | 2.23         | 2.23                | 2.23          | 0.74             | 2.23        | 0.74          | 3.71               |                       | 0.74                       | 1.49                      |
|   |  |     | 1.49   | 1.17                           | 0.71                      | 0.71                              | 0.71      | 1.17           | 1.17                                   | ,                                     | 0.71                          | 2.20         | 2.20         | 2.20                | 2.20          | 0.71             | 2.20        | 0.7 1         | 0.71               | 2.77                  | 5.7 1                      |                           |



# MARINA COAST WATER DISTRICT

11 RESERVATION ROAD, MARINA, CA 93933-2099 Home Page: www.mcwd.org TEL: (831) 384-6131 FAX: (831) 883-5995

April 3, 2017

Fort Ord Reuse Authority Michael Houlemard, Executive Officer 920 2<sup>nd</sup> Avenue, Suite A Marina, CA 93933



**DIRECTORS** HOWARD GUSTAFSON

President

THOMAS P. MOORE Vice President

WILLIAM Y. LEE JAN SHRINER HERBERT CORTEZ

Dear Mr. Houlemard:

Despite this winter's record rainfall, the greater Monterey Peninsula Region must continue to work together to find long term sustainable sources of water to supply our growing population and economy. This is an issue our community has grappled with for decades and will continue to do so as we search and identify feasible options to continue to build a water supply system that serves our community and environment. The Marina Coast Water District (MCWD) has been a strong voice in this process and I write to seek your support so that we may continue our efforts to work collaboratively in this regard.

For nearly 60 years, MCWD has served residents providing safe and affordable drinking water. Today we serve more than 30,000 customers and rely primarily on groundwater pumping for that supply. Careful management of our groundwater is of utmost importance to us at MCWD and we have undertaken numerous initiatives over the course of our history to maintain that stewardship, including:

- Development of an Urban Water Management Plan (UWMP) balancing supply with projected demand. The UWMP is updated every five years and was last updated in 2016.
- Invested heavily in hydrogeologic scientific studies to better understand the conditions and dynamics of the groundwater aquifers that provide our groundwater.
- Managed the placement of wells to plan for and minimize seawater intrusion.
- Initiated conservation programs that help make MCWD's per-capita usage rates among the lowest in the state.
- Invested substantial financial resources in the infrastructure necessary to build out the Regional Urban Water Augmentation Project (RUWAP). MCWD secured 1,427 acre feet per year of Pure Water Monterey advanced treated water for the Ord Community.
- Recently signed a three-party agreement with the Fort Ord Reuse Authority and Monterey Regional Water Pollution Control Agency to fund a study to identify potential sources of water to supply an additional 973 acre feet per year of water for the Ord Community.
- Planning a groundwater recharge project on our Armstrong Ranch property to further increase MCWD's water supplies and protect our groundwater aquifers.

Because of that stewardship, the District has taken action in response to the Sustainable Groundwater Management Act (SGMA), with the goal of becoming the exclusive Groundwater Sustainability Agency (GSA) for all lands within MCWD's jurisdictional and service area

April 3, 2017 Page 2

boundaries. MCWD has already been designated by the Department of Water Resources (DWR) as the exclusive GSA for all lands within MCWD's jurisdictional boundaries, which is MCWD's Central Marina service area. MCWD is moving forward to develop a groundwater sustainability plan for that area. MCWD also filed notice with DWR to be the exclusive GSA for MCWD's Ord Community service area, excluding the Adjudicated Seaside Groundwater Basin; however, at the last minute, Monterey County filed a competing notice with DWR even though the County does not provide any water service and does not own any water facilities within that area. The County's action blocks both MCWD's and the County's filings and makes that area subject to State intervention and enforcement. MCWD has also filed notices with DWR to be the exclusive GSA for lands within its jurisdictional boundaries and Ord Community service area within the adjoining DWR-designated 180/400 Foot Aquifer Subbasin.

While the environmental stewardship of our groundwater aquifers is a critical role for MCWD in the service it provides its customers, that role is currently in jeopardy. The new Salinas Valley Groundwater Sustainability Agency (Agency), formed in March 2017, may very soon try to become the exclusive GSA for the entire Salinas Valley Groundwater Basin (SVGB), excluding MCWD's already designated exclusive GSA. That means that the Agency may try to become a competing GSA within MCWD's Ord Community service area and possibly try to compete with MCWD's 180/400 Foot Aquifer GSA filings. The new Agency is governed by an 11-member board; a majority of those members are not representatives of local public water agencies.

The purpose of this letter is to seek your support for MCWD to continue to manage the groundwater aquifers, which our customers rely on, and to oppose having the Agency try to take over groundwater management authority from MCWD thereby giving this new Agency the ability to impose its own fees, rules, and restrictions on MCWD's customers. MCWD must be able to protect its groundwater rights on behalf of its customers, to develop augmented water supplies, to look out for its Ord Community water infrastructure, and to fulfill its obligation to its ratepayers to provide safe drinking water at affordable rates.

Moving forward, we intend to proactively engage with the Agency, the County, DWR, and other stakeholders so that we may continue in our historic role and move forward as the exclusive GSA within our jurisdictional boundaries and service area. To that end, I would greatly appreciate your consideration of signing and submitting the attached letter to support our efforts to be the GSA for our service area. The next Board meeting for the new Salinas Valley Groundwater Sustainability Agency is April 13, 2017, so it would be timely to have any letters of support sent to the Agency prior to that meeting, although it is still helpful if the letter of support is sent after that date and as soon as reasonably possible.

I am happy to address any questions or concerns you might have and will provide further updates as events warrant.

Sincerely,

UM

Keith Van Der Maaten General Manager Marina Coast Water District

### DATE

JPA Address

Dear JPA president;

On behalf of the ORGANIZATION, I write to convey our endorsement for the Marina Coast Water District's (MCWD) to become the exclusive Groundwater Sustainability Agency (GSA) for its service area.

MCWD was established in 1960 to be the exclusive water and sewer collection provider for residents in the City of Marina and later became the exclusive water and sewer collection provider for the Ord Community. In October 2001, as part of the Base Realignment and Closure process, the United States Army conveyed to MCWD through the Fort Ord Reuse Authority (FORA) all of Fort Ord's water and sewer infrastructure as well as the Army's groundwater allocation and sewer treatment capacity the Army did not reserve for its own needs.

The Sustainable Groundwater Management Act (SGMA) defines "basin" as subbasin or basin and the Department of Water Resources staff have explained that in multi-subbasin groundwater basins, such as the Salinas Valley Groundwater Basin (SVGB), which has eight subbasins, GSA and groundwater sustainability plan (GS Plan) requirements apply to each individual subbasin and not to the basin as a whole. It's fundamental to implementation of SGMA that each subbasin be viewed as the individual building block to effective management of groundwater resources. Under SGMA, each subbasin is required to have GSA or GSAs and a GS Plan or coordinated GS Plans. MCWD has been a strong regional collaborator and will continue coordinating with other GSAs within the SVGB.

Effective management of our precious groundwater resources comes through knowledge and understanding of the local hydrogeology. MCWD has invested significantly in research and studies with experts from Stanford University and others to more clearly understand the groundwater conditions and dynamics of the subbasins within MCWD's service area and in master planning and implementing projects and programs to sustainably protect and manage its groundwater resources for current and future customers. This alone, makes MCWD uniquely qualified to be the GSA over its service area.

Sincerely,

### NAME