

FORT ORD REUSE AUTHORITY
RESOLUTION OF ACKNOWLEDGMENT AND
APPRECIATION 19-14

Michael A. Houlemard, Jr.

The Fort Ord Reuse Authority Board of Directors hereby resolves that:

WHEREAS, following the 1992 closure of former Fort Ord which had served for nearly a century as a military outpost or installation and as a major facility for training of infantry for many decades; and,

WHEREAS, upon closure, over 30,000 military personnel and their families, were rapidly relocated from the area, leaving many local and civilian residents without jobs severely impacting revenues for cities, special districts, the County of Monterey and businesses as supplemental government revenues were discontinued; and,

WHEREAS, after several attempts by jurisdictions and residents to grapple with the immediate economic impact and planning for rebuilding of the regional economy and community reuse of the former military base, the Fort Ord Reuse Authority (FORA) was formed by special legislative action to serve as the regional agency for reuse planning, financing and implementation of a Base Reuse Plan and conversion of the former base to civilian reuse; and,

WHEREAS, Michael A. Houlemard, Jr. obtained his Bachelor's degree in Political Science from University of California Santa Barbara (UCSB), a Master's degree in Urban Studies from Occidental College, was a graduate of the prestigious CORO Foundation Fellowship Program, is a certified Special Districts Administrator, and has served or currently serves as an active participant and/or officer on many public and private boards and commissions including representing the State of California on the National Governors Association Federal Facilities Environmental Cleanup Working Group, and serving as President of the Association of Defense Communities; and,

WHEREAS, Mr. Houlemard came to the Central Coast region by accepting a position with the University of California Santa Cruz (UCSC) as Executive Assistant to the Chancellor and Director of Community Planning and Land Development, having previously served in career positions including a gubernatorial appointment as a Deputy in the California Department of Housing and Community Development, as a Project Manager for the

Pasadena Redevelopment Agency, as Executive Director of the Southern California Urban Coalition, as Director of the Pasadena Urban Coalition, and as Assistant Dean/Director at the UCSB Office of Veterans Affairs; and,

WHEREAS, *Mr. Houlemard initially served as the UCSC representative on the FORA Board of Directors, and then left UCSC in the 1990s to serve as the Executive Officer of FORA, thereby resulting in a UC administrative loss of the highest magnitude; and*

WHEREAS, *Mr. Houlemard was selected as both the Monterey Herald's Public Enemy #1 and the Chamber of Commerce's Citizen Of the Year within the same 3 month period; and*

WHEREAS, *under Mr. Houlemard's skilled and creative leadership FORA has successfully obtained over \$400M in funding for conversion since inception including a \$100 million removal of munitions and explosives program imperative for reuse of the former military base, has implemented important and exemplary demonstration projects for deconstruction and containment of hazardous building and toxic waste products, has provided oversight and management of the numerous requirements specified within the Base Reuse Plan as well as by regulatory agencies which directly govern and effect reuse planning and implementation, has weathered a national economic recession which significantly slowed and impacted reuse recovery and project scheduling, has initiated and led the effort which established the Fort Ord National Monument for open space, conservation and community recreational uses, and among its many other accomplishments was declared a national model in base reuse by the Department of Defense and is now a \$1.5 billion asset for the region.*

WHEREAS, *Mr. Houlemard knows everyone relevant to FORA's work as a defense community and has been incredibly generous with introductions, sharing his knowledge and experience and connections to help others become successful in their efforts. Plus, he knows all the best bourbon bars in Washington D.C.*

NOW THEREFORE, BE IT RESOLVED *that the Fort Ord Reuse Authority Board of Directors extends its best wishes and sincere thanks and appreciation for demonstrated, singularly capable and professional leadership throughout the reuse planning, financing and implementation process as well as the current transition of the agency to Michael A. Houlemard, Jr. as he retires from nearly 23 years as Executive Officer of FORA.*



Jane Parker, Chair